

WYRE FOREST DISTRICT COUNCIL**REVENUE BUDGET TOTAL REQUIREMENTS - DISTRICT COUNCIL PURPOSES**

SERVICE	2010/11		2011/12			2012/13			2013/14		
	Original Estimate £	Revised Estimate £	At Nov.10 Prices £	Inflation £	TOTAL £	At Nov.10 Prices £	Inflation £	TOTAL £	At Nov.10 Prices £	Inflation £	TOTAL £
CHIEF EXECUTIVE	1,204,200	1,200,370	1,213,670	2,390	1,216,060	1,176,330	4,620	1,180,950	1,192,060	21,000	1,213,060
COMMUNITY AND PARTNERSHIP	4,352,940	4,245,770	3,927,880	37,520	3,965,400	3,795,170	67,660	3,862,830	3,792,100	116,570	3,908,670
LEGAL AND CORPORATE SERVICES	1,352,990	1,466,560	1,376,330	12,290	1,388,620	1,521,150	26,900	1,548,050	1,471,030	60,310	1,531,340
PLANNING AND REGULATORY SERVICES	4,066,200	3,927,880	3,593,400	28,520	3,621,920	3,265,100	58,790	3,323,890	3,063,530	132,450	3,195,980
RESOURCES	5,602,570	5,743,770	5,534,580	15,470	5,550,050	4,532,490	31,130	4,563,620	4,510,990	128,520	4,639,510
LESS: CAPITAL ACCOUNT	16,578,900	16,584,350	15,645,860	96,190	15,742,050	14,290,240	189,100	14,479,340	14,029,710	458,850	14,488,560
INTEREST RECEIVED	(1,093,340)	(1,174,530)	(1,293,800)	60	(1,293,740)	(1,244,870)	130	(1,244,740)	(1,270,930)	700	(1,270,230)
	(207,820)	(101,990)	(223,530)	0	(223,530)	(159,020)	(140)	(159,160)	(123,790)	(280)	(124,070)
TOTAL NET EXPENDITURE ON SERVICES	15,277,740	15,307,830	14,128,530	96,250	14,224,780	12,886,350	189,090	13,075,440	12,634,990	459,270	13,094,260
LESS: CONTRIBUTION (FROM) TO RESERVES	50,530	9,700			(883,730)			(414,010)			(684,560)
NET BUDGET REQUIREMENT	15,328,270	15,317,530			13,341,050			12,661,430			12,409,700
LESS: REVENUE SUPPORT GRANT	(1,022,890)	(1,022,890)			(1,474,240)			(5,391,290)			(5,071,200)
AREA BASED GRANTS	(337,820)	(327,080)			(109,270)			(109,270)			0
BUSINESS RATES	(7,044,230)	(7,044,230)			(4,769,440)			0			0
COLLECTION FUND SURPLUS	(17,500)	(17,500)			(50,650)			(50,000)			(50,000)
GENERAL EXPENSES - DISTRICT COUNCIL PURPOSES	6,905,830	6,905,830			6,937,450			7,110,870			7,288,500
COUNCIL TAX LEVY		197.62			197.62			202.56			207.62
COUNCIL TAX BASE		34,945			35,105			35,105			35,105

Note:- For the years 2012/2013 and 2013/2014 the split between the Revenue Support Grant and Business Rates is not known at this stage.

APPENDIX 2

BUDGETARY CONTROL REPORT MAJOR REVENUE VARIATIONS QUARTER ONE (TO 30th JUNE 2011)

Total Original Budget 2011/2012	14,224,780
Additional Expenditure/(Projected Saving) on Original Budget	268,000
Total Quarter One Projection to Year End 2011/2012	14,492,780

<u>Description of Estimated Major Variances</u>	Extra Costs/ Reduced Income £	Savings/ Additional Income £
Chief Executive		
1. No Major Variations		
2.		
Community & Partnership Services		
1. Local Service Support Grant Oldington and Foley Pathfinder extra years CLG funding now secured. Not shown in budget book due to timing (income to offset this expenditure shown with grant so no overall effect).	184,000	
2. Stourport Community Centre - Slightly delayed implementation resulting in some additional running costs this year only.	3,000	
3. Parks and Open Spaces - additional costs of maintaining paddling pools due to extreme winter weather.	12,000	
Legal and Corporate Services		
1. Other Property - Reduced income due to vacant property, partially off set by rates rebate	18,000	
2. Members Allowances - Savings from Changes to Scheme approved by Council from 18th May 2011		(27,000)
Planning & Regulatory Services		
1. Civil Enforcement - Reduction in fine Income for on-street parking	25,000	
2. Building Control - Additional Income from one large project		(13,000)
3. Unachievement of additional income from Planning Fees in Cabinet Proposal due to delay in Government approving new scheme.	75,000	
Resources		
1. Domestic Waste - further reductions in Trade Waste income, options being examined to improve position for year end.	75,000	
Capital Account		
1. Interest on External Borrowing and External Interest Receipts - External Borrowing costs are lower due to deferral of borrowing explained in the Prudential Indicator Report. Income from external interest is also improved with a current forecast of around £110k to year end.		(100,000)
Corporate Variations		
1 Admin Review - Under achievement of savings in 2011/12 due to timing of implementation of proposals compensated by additional savings in 2012/13.	74,000	
2. Pay and General Administration Costs - savings projected before revised estimates		(58,000)
	466,000	(198,000)
Increase/(Decrease) on Revised Budget (based on Quarter One 2011/2012 Projection) to Year End made up as follows:		£268,000
Less		
Additional : Area Based Grant (ABG) (see CAPS 1 above)		(184,000)
Forecast net overall position		84,000

INCOME GENERATION PROJECTION STATEMENT 2011/2012 (QUARTER ONE JUNE 2011)

Agenda Item 9.2 Appendix 3

TO BE UPDATED

Cost Centre Description	Cost Centre	Account Code	Description	2010/11 Original Budget	2010/11 Profiled Budget	2010/11 Actual To Date	Projection to Year End	Variance Projection Less Original Budget	Comments
COMMUNITY AND PARTNERSHIP SERVICES									
Cemetery	R040	87500	FEES AND CHARGES	-£41,000.00	-£10,262.29	-£14,085.33	-£41,000.00	£0.00	
Summer Playschemes	R055	87500	FEES AND CHARGES	-£6,150.00	-£1,539.36	-£1,213.50	-£6,150.00	£0.00	
Bewdley Museum	R065	86550	FEES- Education & Instruction VAT Exempt	-£12,000.00	-£3,003.60	-£4,096.95	-£12,000.00	£0.00	
Bewdley Museum	R065	87600	LICENCES & REGISTRATION	-£9,400.00	-£2,352.82	-£5,966.66	-£9,400.00	£0.00	
Sports Pitches and Facilities	R095	86700	SPORTS FEES ETC - MISCELLANEOUS	-£28,190.00	-£7,055.96	-£4,766.73	-£28,190.00	£0.00	
Allotments	R155	87100	RENTS	-£13,470.00	-£3,371.54	£0.00	£0.00	£13,470.00	Now self administered - offset No expenditure
Parks & Green Spaces	R160	87110	PROPERTY RENTAL INCOME	-£23,160.00	-£5,796.92	-£5,147.90	-£23,160.00	£0.00	
Nature Reserves	R163	84220	S.106/COMMUTED SUM FUNDING REVENUE CONTR	-£14,000.00	-£3,504.20	-£36,170.64	-£36,170.64	-£22,170.64	SECTION 106 - Britannia Gardens
Events	R175	87210	FEES AND CHARGES (DANCE FESTIVAL)	-£6,500.00	-£1,626.95	£0.00	-£6,500.00	£0.00	FESTIVAL TAKES PLACE IN FEBRUARY
Highways Mtce Of Verges	R205	88100	INCOME - EXTERNAL WORKS	-£33,000.00	-£8,259.90	£0.00	-£33,000.00	£0.00	
Grounds Maintenance	R236	84040	SPONSORSHIP INCOME	-£6,000.00	-£1,501.80	£0.00	-£6,000.00	£0.00	
Grounds Maintenance	R236	88100	INCOME - EXTERNAL WORKS	-£61,850.00	-£15,481.05	-£8,891.13	-£61,850.00	£0.00	
TOTAL COMMUNITY AND PARTNERSHIP SERVICES				-£254,720.00	-£63,756.39	-£80,338.84	-£263,420.64	-£8,700.64	

LEGAL AND CORPORATE SERVICES

Management Of K. Town Hall	R216	87000	SALES	-£7,500.00	-£1,877.25	-£1,242.53	-£7,500.00	£0.00	
Management Of K. Town Hall	R216	87100	RENTS	-£44,550.00	-£11,150.86	-£9,914.00	-£44,550.00	£0.00	
Management Of Stour Civic Hall	R221	87100	RENTS	-£19,520.00	-£4,885.86	-£3,096.00	-£19,520.00	£0.00	
Other Ind. Estates	R270	87110	PROPERTY RENTAL INCOME	-£170,800.00	-£42,751.12	-£48,497.57	-£170,800.00	£0.00	
Hoobrook Ent.Centre	R285	87110	PROPERTY RENTAL INCOME	-£102,560.00	-£25,670.83	-£21,284.16	-£102,560.00	£0.00	
Hoobrook Ent.Centre	R285	87150	SERVICE CHARGES	-£27,950.00	-£6,995.91	-£5,683.69	-£27,950.00	£0.00	
Other Property	R290	87110	PROPERTY RENTAL INCOME	-£216,600.00	-£54,214.98	-£48,912.54	-£216,600.00	£0.00	
Comberton Place	R291	87110	PROPERTY RENTAL INCOME	-£67,940.00	-£17,005.38	-£6,779.98	-£50,000.00	£17,940.00	Vacant propey
Comberton Place	R291	87150	SERVICE CHARGES	-£6,490.00	-£1,624.45	-£75.01	-£6,490.00	£0.00	
Legal & Dem - Land Charges	R510	87500	FEES AND CHARGES	-£162,590.00	-£40,696.28	-£40,532.60	-£162,590.00	£0.00	NO MAJOR VARIANCE REPORTED
TOTAL LEGAL AND CORPORATE SERVICES				-£826,500.00	-£206,872.92	-£186,018.08	-£808,560.00	17,940.00	

PLANNING & REGULATORY SERVICES

Kidderminster Street Market	R030	87100	RENTS	-£10,000.00	-£2,503.00	-£29.17	-£10,000.00	£0.00	
Car Parks General	R185	87400	PARKING FEES	-£370,080.00	-£92,631.04	-£81,771.49	-£370,080.00	£0.00	
Surface Car Parks	R187	87400	PARKING FEES	-£875,520.00	-£219,142.66	-£244,693.29	-£885,520.00	-£10,000.00	Good Bank holiday income
Market Street Car Park	R188	87400	PARKING FEES	-£67,740.00	-£16,955.32	-£14,514.25	-£67,740.00	£0.00	
Weavers Wharf Car Park	R189	87290	MANAGEMENT FEE	-£105,000.00	-£26,281.50	-£29,562.00	-£105,000.00	£0.00	
Stour.Spts. Ctre Car Park	R190	87400	PARKING FEES	-£30,380.00	-£7,604.11	-£3,243.54	-£20,380.00	£10,000.00	Zoned car park - free for first hour
Civil Enforcement	R193	87400	PARKING FEES	-£150,000.00	-£37,545.00	-£22,679.18	-£100,000.00	£50,000.00	Greater compliance - possibly due to zoned car parking changes
Highways General Cleansing	R200	88100	INCOME - EXTERNAL WORKS	-£34,000.00	-£8,510.20	-£182.00	-£34,000.00	£0.00	
Development Control	R605	86200	PLANNING APPLICATION FEES	-£404,300.00	-£101,196.29	-£92,928.00	-£404,300.00	£0.00	
Development Control	R605	86210	PLANNING ADVICE/ENQUIRIES FEES	-£18,370.00	-£4,598.01	-£6,439.33	-£18,370.00	£0.00	
Building Control Fee Earning	R625	86010	BUILDING NOTICE FEES	-£57,200.00	-£14,317.16	-£15,264.73	-£57,200.00	£0.00	
Building Control Fee Earning	R625	86030	BUILDING CONTROL INSPECTION FEES	-£40,000.00	-£10,012.00	-£26,193.30	-£40,000.00	£0.00	
Building Control Fee Earning	R625	86060	BUILDING CONTROL FULL PLANS APPLICATION	-£87,000.00	-£21,776.10	-£51,211.89	-£100,000.00	-£13,000.00	Increased income due to 1 large project
Environmental Health	R637	84400	Reimbursement of Costs	-£29,600.00	-£7,408.88	-£7,028.94	-£29,600.00	£0.00	
Environmental Health	R637	87300	PEST CONTROL FEES	-£15,370.00	-£3,847.11	-£3,776.49	-£15,370.00	£0.00	
Environmental Health	R637	87450	POLLUTION CONTROL FEES	-£18,960.00	-£4,745.70	-£15,346.88	-£18,960.00	£0.00	
Licensing Activities	R638	84400	Reimbursement of Costs	-£10,400.00	-£2,603.12	-£2,538.16	-£10,400.00	£0.00	
Licensing Activities	R638	87050	TAXI & PRIVATE HIRE LICENCES	-£76,020.00	-£19,027.76	-£72,001.35	-£76,020.00	£0.00	
Licensing Activities	R638	87600	LICENCES & REGISTRATION	-£110,430.00	-£27,640.59	-£18,029.75	-£110,430.00	£0.00	
Homelessness Hsg Advice & Access to Hsg	R685	86600	ADVERTISING INCOME	-£15,500.00	-£3,879.65	£0.00	-£10,000.00	£5,500.00	
TOTAL PLANNING & REGULATORY SERVICES				-£2,525,870.00	-£632,225.20	-£707,433.74	-£2,483,370.00	42,500.00	

INCOME GENERATION PROJECTION STATEMENT 2011/2012 (QUARTER ONE JUNE 2011)

Agenda Item 9.2 Appendix 3

TO BE UPDATED

Cost Centre Description	Cost Centre	Account Code	Description	2010/11 Original Budget	2010/11 Profiled Budget	2010/11 Actual To Date	Projection to Year End	Variance Projection Less Original Budget	Comments
RESOURCES									
Waste Transfer Station	R001	88200	WASTE DISPOSAL INCOME	-£53,260.00	-£13,330.97	-£17,970.00	-£53,260.00	£0.00	
Domestic Waste	R002	88200	WASTE DISPOSAL INCOME	-£560,040.00	-£140,178.01	-£91,910.54	-£485,040.00	£75,000.00	Stiff local competition - lack of Trade recycling option
Garden Waste Collection Service	R005	88200	WASTE DISPOSAL INCOME	-£113,050.00	-£28,296.40	-£45,863.50	-£80,000.00	£33,050.00	Expect 2000 subscribers by end of year
Kerbside Recycling	R010	84150	COUNTY COUNCIL PAYMENTS	-£60,000.00	-£15,018.00	£55,000.00	-£60,000.00	£0.00	Agreed and raised in July for last year and this
Can Bank	R016	88300	INCOME - Miscellaneous	-£7,000.00	-£1,752.10	£0.00	-£7,000.00	£0.00	
Textiles	R017	88300	INCOME - Miscellaneous	-£6,000.00	-£1,501.80	£0.00	-£6,000.00	£0.00	
Paper	R018	85000	RECYCLING CREDITS	-£20,000.00	-£5,006.00	£0.00	-£20,000.00	£0.00	
Garage Trading Account	R229	87000	SALES	-£7,500.00	-£1,877.25	£0.00	-£7,500.00	£0.00	
Garage Trading Account	R229	87500	FEES AND CHARGES	-£11,980.00	-£2,998.59	-£2,897.92	-£11,980.00	£0.00	
Garage Trading Account	R229	88100	INCOME - EXTERNAL WORKS	-£14,980.00	-£3,749.50	-£3,713.01	-£14,980.00	£0.00	
Garage Trading Account	R229	89200	DSO INCOME -for TAXI INSPECTIONS	-£31,470.00	-£7,876.93	-£2,115.00	-£31,470.00	£0.00	
TOTAL RESOURCES				-£885,280.00	-£221,585.55	-£109,469.97	-£777,230.00	£108,050.00	
CAPITAL ACCOUNT									
Interest Received	R805	88650	INTEREST RECEIVED	-£207,820.00	-£52,017.35	-£12,628.35	-£107,820.00	£100,000.00	Interest rates have not risen as expected
TOTAL CAPITAL ACCOUNT				-£207,820.00	-£52,017.35	-£12,628.35	-£107,820.00	£100,000.00	
OVERALL TOTAL				-£4,700,190.00	-£1,176,457.41	-£1,095,888.98	-£4,440,400.64	£259,789.36	

NOTE:

This report only includes budgets that are £5,000 or above. It supplements Appendix 2 and should not be looked at in isolation.

FINAL CAPITAL EXPENDITURE 2010/11

CAPITAL PROGRAMME DESCRIPTION	Revised Capital Programme 2010/11 £	Expenditure 2010/11 £	Year End Scheme Balance £	Comments
<u>COMMITTED EXPENDITURE</u>				
1. NEW HEADQUARTERS				
New Headquarters - Accommodation	1,509,570	1,403,905	105,665	Land purchase complete. Construction of accommodation to commence in 2011/12.
2. PLANNING AND REGULATORY SERVICES				
Public Conveniences - Infrastructure and Servicing	2,460	0	2,460	Final retention monies - slipped to 2011/12.
Rowland Hill Public Conveniences Refurbishment Grant	27,000	23,934	3,066	Scheme complete.
Parking Facilities: Improvements to Car Parks	28,610	8,756	19,854	Slipped to 2011/12.
Housing Strategy:				
Disabled Facilities Grants	800,000	798,514	1,486	2010/11 scheme complete.
Affordable Housing Grants to Registered Social Landlords	160,000	30,000	130,000	Scheme started, but expenditure delayed. Slipped to 2011/12.
Housing Assistance (including Decent Homes Grant)	231,940	147,238	84,702	Housing Improvement Agency didn't achieve the spend expected, although there is still demand. Slipped to 2011/12.
Community Alarm Equipment Grant	70,010	69,638	372	Small underspend slipped to 2011/12.
Stourport Development - STC4 (CPO 8 & 8a Bridge Street)	28,400	18,302	10,098	Spend delayed by development and procurement process through OJEU. Slipped to 2011/12.
Planning Delivery Grant Capital Projects	8,200	9,130	(930)	Small overspend slipped to 2011/12.
Partnership Scheme in Conservation Areas (Stourport on Severn)	42,000	38,152	3,848	2 schemes completed. Small balance to slip to 2011/12.
Flood Relief	21,710	1,325	20,385	Delay in scheme. Slipped to 2011/12.
3. COMMUNITY AND PARTNERSHIP SERVICES				
Bewdley Museum Improvement Works	15,050	11,805	3,245	Scheme nearing completion. Anticipated to complete in Q1 2011/12.

FINAL CAPITAL EXPENDITURE 2010/11

CAPITAL PROGRAMME DESCRIPTION	Revised Capital Programme 2010/11 £	Expenditure 2010/11 £	Year End Scheme Balance £	Comments
Habberley Playing Fields Changing Rooms	1,110	0	1,110	Small retention payment outstanding. Balance to slip to 2011/12.
Improvements to Paddling Pools	1,250	0	1,250	Work scheduled to complete in Q2/Q3 2011/12.
Brownwesthead Park Changing Rooms Refurbishment	2,470	0	2,470	Work scheduled to complete in Q3 2011/12.
St Georges Park Multi Activity Play Area	2,790	0	2,790	Work scheduled to complete in Q3 2011/12.
Play Equipment: Replacement/Repairs Programme	2,640	0	2,640	Work scheduled to complete in Q3 2011/12.
Municipal Cemetery	15,820	12,500	3,320	Capital consultancy for Quantity Surveyor to slip to 2011/12.
St Mary's Churchyard Boundary Wall	2,840	0	2,840	Small retention payment outstanding. Will slip to 2011/12.
Liveability Scheme: Brinton Park	7,810	0	7,810	Committed for further enhancement. HLF application to be resubmitted. To slip to 2011/12.
Stourvale - Stackpool	2,960	2,731	229	Works substantially complete. Small balance to slip to 2011/12.
Wild Walshes Project	790	784	6	Scheme complete.
Wyre Hill Play Area	31,000	30,000	1,000	Small retention payment outstanding. Slipped to 2011/12.
Public Art in the Horsefair	12,000	0	12,000	Works scheduled to compete in Q2 2011/12.
Franchise Street S106 - Brinton Park	62,210	8,840	53,370	HLF application to be resubmitted. Slipped to 2011/12.
Clensmore Street Play Area	53,400	52,058	1,342	Scheme substantially complete. Anticipated to finalise in 2011/12.
Pleasing Pathways Project (Broadwaters Park)	45,790	46,316	(526)	Scheme complete.
Improvements to Coronation Gardens	26,000	2,116	23,884	Outline plan of scheme currently being agreed. Will slip to 2011/12.
Community Safety	20,000	0	20,000	Will be reviewed as part of revised budget process 2011/12.
Worc LAA: Wyre Forest Community Safety Partnership	9,030	9,286	(256)	Scheme complete.
CCTV - Stourport-on-Severn & Bewdley	5,600	0	5,600	Scheme complete, awaiting final invoices. Anticipated to complete 2011/12.
4. RESOURCES				

FINAL CAPITAL EXPENDITURE 2010/11

CAPITAL PROGRAMME DESCRIPTION	Revised Capital Programme 2010/11 £	Expenditure 2010/11 £	Year End Scheme Balance £	Comments
Council Tax Efficiency (funded by Grant)	600	0	600	Scheme complete.
Waste Strategy - Green Waste Containers	12,750	11,910	840	Scheme allocation for 2010/11 substantially complete. Capital expenditure will continue to be drawn down as subscriptions for the Garden Waste Scheme increase.
Garage MOT Service	35,000	34,557	443	Scheme complete.
ICT Strategy	250,000	133,953	116,047	Telephone and LAN switches will slip to 2011/12.
5. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE				
Vehicles & Equipment	1,716,750	1,716,062	688	2010/11 schemes complete.
Financial Management System Replacement	87,070	9,603	77,467	Post implementation consultancy in progress. Further minor system upgrades are being implemented. Balance slipped to 2011/12.
Total Operational Management System	126,000	103,470	22,530	On course to complete early 2011/12.
	5,478,630	4,734,888	721,212	

FINAL VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE 2010-11

Detail	Revised Capital Programme 2010/11 £	Expenditure 2010/11 £	COST CENTRE	ASSIGNED FLEET NUMBER	Comments
1. <u>VEHICLES</u>					
Small Refuse Freighter	63,000	62,072	R233	AV211	Complete.
Recycling Freighter	135,000	132,795	R232	AV235	Complete.
Recycling Freighter	135,000	132,795	R232	AV236	Complete.
Recycling Freighter	135,000	134,325	R232	AV237	Complete.
Recycling Freighter	135,000	134,325	R232	AV238	Complete.
Recycling Freighter	135,000	134,325	R232	AV239	Complete.
Recycling Freighter	135,000	134,325	R232	AV241	Complete.
Ford Connect	0	1,950	R035	AV066	Leased vehicle purchased. This replaces a vehicle in the 2011/12 renewals schedule giving a saving of £16,000.
Waste Strategy - Waste Containers	843,750	849,150	R232	EQ001	Complete.
2. <u>OTHER</u>					
(a) Financial Management System replacement	87,070	9,603	R430	FMS001	Post implementation consultancy in progress. Further minor system upgrades are being implemented. Balance slipped to 2011/12.
(b) Total Operational Management System	126,000	103,470			On course to complete early 2011/12.
	1,929,820	1,829,135			

**BUDGET MONITORING 2011/2012 - QUARTER ONE (TO JUNE 2011)
CAPITAL PROGRAMME 2011/2012 (INCLUDING SLIPPAGE FROM 2010/2011)**

Agenda Item 9.2 Appendix 5a

CAPITAL PROGRAMME DESCRIPTION	Amended Capital Programme 2011/12 £	Month 3 Expenditure 2011/12 £	Current Year Scheme Balance £	Comments
COMMITTED EXPENDITURE				
1. NEW HEADQUARTERS				
New Headquarters - Accommodation	8,329,670	12,380	8,317,290	Thomas Vale Construction appointed in early June following a competitive tender process, work progressing to programme. The Transformation Board continues to monitor this major project.
2. PLANNING AND REGULATORY SERVICES				
Public Conveniences - Infrastructure and Servicing	2,460	0	2,460	Final retention monies.
Rowland Hill Public Conveniences Refurbishment Grant	3,070	0	3,070	Scheme complete.
Load Street Public Conveniences Refurbishment	15,000	0	15,000	This is linked to the Load Street Health Centre Redevelopment plans - monies will not be required this year. Slip to 2012/13.
Parking Facilities: Payment under Contractual Agreement	159,280	0	159,280	Anticipated to be spent in financial year.
Parking Facilities: Improvements to Car Parks	19,860	0	19,860	Anticipated to be spent in financial year.
Decriminalisation of Parking Enforcement	60,170	0	60,170	Anticipated to be spent in financial year.
Housing Strategy: Disabled Facilities Grants	800,000	79,078	720,922	Spend has not been as much as expected due to delays in the Care and Repair Agency. Spend anticipated to pick up through Q2/3.
Affordable Housing Grants to Registered Social Landlords	484,000	60,000	424,000	Purchase of additional 2 ESD's been delayed but underway. Development of Foyer (200k) subject to HCA funding (Autumn). Other schemes being developed.
Housing Assistance (including Decent Homes Grant)	742,720	1,591	741,129	Insulation scheme and other schemes are on track although expenditure has slipped from quarter one for some schemes. Some of this money has been agreed for spend next year e.g. insulation, DHA loans.
Community Alarm Equipment Grant	70,380	0	70,380	Final year of scheme. To be spent by 31st March 2012.
Stourport Development - STC4 (CPO 8 & 8a Bridge Street)	10,100	434	9,666	Anticipated to be spent in financial year.
Planning Delivery Grant Capital Projects	37,140	0	37,140	Anticipated to be spent in financial year.

BUDGET MONITORING 2011/2012 - QUARTER ONE (TO JUNE 2011)
CAPITAL PROGRAMME 2011/2012 (INCLUDING SLIPPAGE FROM 2010/2011)

Agenda Item 9.2 Appendix 5a

CAPITAL PROGRAMME DESCRIPTION	Amended Capital Programme 2011/12 £	Month 3 Expenditure 2011/12 £	Current Year Scheme Balance £	Comments
Partnership Scheme in Conservation Areas (Stourport on Severn)	134,060	0	134,060	Likely that this will be unspent in 2011/12. Scheme ends 31st March 2012.

**BUDGET MONITORING 2011/2012 - QUARTER ONE (TO JUNE 2011)
CAPITAL PROGRAMME 2011/2012 (INCLUDING SLIPPAGE FROM 2010/2011)**

Agenda Item 9.2 Appendix 5a

CAPITAL PROGRAMME DESCRIPTION	Amended Capital Programme 2011/12 £	Month 3 Expenditure 2011/12 £	Current Year Scheme Balance £	Comments
Flood Relief	63,390	13,880	49,510	Wribbenhall E.A. scheme soon to start. Contributions to Wribbenhall scheme expected in next 2 quarters.
WETT Programme - Regulatory Services	102,060	0	102,060	Anticipated to be spent in financial year.
3. COMMUNITY AND PARTNERSHIP SERVICES				
Bewdley Museum Improvement Works	3,250	0	3,250	Final claim to be completed.
Habberley Playing Fields Changing Rooms	1,110	0	1,110	Anticipated to be spent in Q3.
Improvements to Paddling Pools	1,250	0	1,250	Anticipated to be spent in Q2 / Q3.
Brownwesthead Park Changing Rooms Refurbishment	2,470	0	2,470	Anticipated to be spent in Q3.
St Georges Park Multi Activity Play Area	2,790	0	2,790	Anticipated to be spent in Q3.
Play Equipment: Replacement/Repairs Programme	2,640	0	2,640	Anticipated to be spent in Q3.
Municipal Cemetery	1,478,320	0	1,478,320	Phase one of the project complete. Full completion due in Q3.
St Mary's Churchyard Boundary Wall	2,840	0	2,840	Small retention payment outstanding.
Liveability Scheme: Brinton Park	7,810	0	7,810	HLF application to be resubmitted.
Stourvale - Stackpool	230	0	230	Anticipated to be spent in Q3.
Wyre Hill Play Area	1,000	0	1,000	Small retention payment outstanding.
Public Art in the Horsefair	12,000	0	12,000	Scheme to complete in Q2.
Stourport Sports Village	329,860	0	329,860	Continuing investigation with Rugby, Hockey and Football about potential future pitches.
Franchise Street S106 - Brinton Park	53,370	0	53,370	HLF application to be resubmitted.
Franchise Street S106 - Arts Development	9,330	0	9,330	HLF application to be resubmitted.
Franchise Street S106 - Countryside / Rangers	7,260	0	7,260	Anticipated to be spent in financial year.
Clensmore Street Play Area	1,350	1,251	99	Anticipated to be spent in Q3.
Improvements to Coronation Gardens	28,890	3,295	25,595	To be completed Q2/Q3. Includes £5,000 virement from Community Safety.
Community Safety	15,000	0	15,000	Being reviewed as part of revised budget process.
CCTV - Stourport-on-Severn & Bewdley	5,600	0	5,600	Scheme complete, awaiting final invoices.
4. LEGAL AND CORPORATE SERVICES				

BUDGET MONITORING 2011/2012 - QUARTER ONE (TO JUNE 2011)
CAPITAL PROGRAMME 2011/2012 (INCLUDING SLIPPAGE FROM 2010/2011)

Agenda Item 9.2 Appendix 5a

CAPITAL PROGRAMME DESCRIPTION	Amended Capital Programme 2011/12 £	Month 3 Expenditure 2011/12 £	Current Year Scheme Balance £	Comments

**BUDGET MONITORING 2011/2012 - QUARTER ONE (TO JUNE 2011)
CAPITAL PROGRAMME 2011/2012 (INCLUDING SLIPPAGE FROM 2010/2011)**

Agenda Item 9.2 Appendix 5a

CAPITAL PROGRAMME DESCRIPTION	Amended Capital Programme 2011/12 £	Month 3 Expenditure 2011/12 £	Current Year Scheme Balance £	Comments
Boundary Wall at 49 Worcester Street	10,000	0	10,000	Subject of an ongoing insurance claim. Awaiting a response from Zurich before more indication of timescale of expenditure can be given.
5. RESOURCES				
Waste Strategy - Green Waste Containers	33,090	0	33,090	Capital expenditure will continue to be drawn down as subscriptions for the Garden Waste Scheme increase.
ICT Strategy	1,425,890	6,305	1,419,585	Phone & LAN Switches Tenders Completed awaiting Invoice. EDRM on-going. Email Replacement potential in Q4 and some potential new Headquarters.
ICT Investment: ICT Consultants	15,000	0	15,000	Expenditure in line with the new Headquarters project.
6. VEHICLE, EQUIPMENT & SYSTEMS RENEWAL SCHEDULE				
Vehicles & Equipment	628,420	289,240	339,180	Some procurement savings on vehicle renewals. Garage equipment could slip into 2012/13.
Financial Management System Replacement	77,470	0	77,470	Post implementation consultancy work for system improvements continues. This work complements other system thinking reviews to streamline processes and achieve further efficiencies.
Total Operational Management System	22,530	850	21,680	Project costs should be fully incurred by the end of Q2.
	15,256,130	468,305	14,722,145	

BUDGET MONITORING 2011/201 - QUARTER ONE (TO JUNE 2011)
VEHICLE, EQUIPMENT AND SYSTEMS RENEWAL SCHEDULE 2011-12

Detail	Amended Capital Programme 2011/12 £	Month 3 Expenditure 2011/12 £	COST CENTRE	ASSIGNED FLEET NUMBER	Comments
1. VEHICLES					
Blitz Vehicle	34,000		R230	AV220	Due to go out to tender shortly.
Blitz Vehicle	34,000		R230	AV221	Due to go out to tender shortly.
Blitz Vehicle	34,000		R230	AV222	Due to go out to tender shortly.
Blitz Vehicle	34,000		R230	AV223	Due to go out to tender shortly.
Garage Equipment - Replacement (slippage)	23,420		R229	GARAGE2	Likely to slip into 2012/13.
Mechanical Sweeper (Small)	15,000		R230	AV229	} To be replaced by 1 sweeper at a cost of } approximately £20,000 (saving of £10,000).
Mechanical Sweeper (Small)	15,000		R230	AV230	
Refuse Freighter	136,000	133,295	R233	AV245	Complete.
Refuse Freighter	136,000	133,295	R233	AV246	Complete.
Mowing Machine	33,000		R236	R370	In initial stages of choosing mowing machine before continuing the process.
Transit Tipper	30,000		R229	AV215	To be replaced by AV063. Conversion works undertaken to AV063 and invoice is for approximately £1,700. Remainder of budget will not be spent.
Ford Connect	18,000		R900	AV218	Messenger van may not be required at the new Headquarters. To slip into 2012/13.
Small Van - Low range electrical	25,000		R260	AV227	Currently looking at various options. Could be potential to slip into 2012/13.
Small Van	18,000		R236	AV229	Due to go out to tender shortly.
Small Van	18,000		R236	AV230	Due to go out to tender shortly.
Ransome Gang Mower	25,000	22,650	R236	AV240	Complete.
2. OTHER					
(a) Financial Management System replacement	77,470		R430	FMS001	Post implementation consultancy work for system improvements continues. This work complements other system thinking reviews to streamline processes and achieve further efficiencies.
(b) Total Operational Management System	22,530	850			Project costs should be fully incurred by the end of Q2.
	728,420	290,090			

CABINET PROPOSALS 2011/2012 ONWARDS

Cost Centre	ACTIVITY AND DESCRIPTION OF SERVICE OPTION	KEY	CHANGES IN RESOURCES					Q1 2011/12 Budget Monitoring Forecast Achievement	Comments re Achievement
			2011/12 £	2012/13 £	2013/14 £	2014/15 £	After 31/03/2015 £		
R900	COMMUNITY AND PARTNERSHIP SERVICES								
	Review of Directorate Review of strategic projects and performance management	C R S	- 6,000 CR -	- 46,600 CR 1.00	- 70,000 CR 1.50	- 70,000 CR 1.50	- 70,000 CR 1.50	6,000 CR	In progress should be achieved
R055	Rationalisation of Play, Sport and Leisure								
R080	Development	C	-	-	-	-	-		
R085	Review Play Development, Leisure and Community	R	30,700 CR	30,800 CR	21,070 CR	21,350 CR	21,350 CR	30,700 CR	Achieved in full
R140	Development provision	S	0.50	0.50	0.50	0.50	0.50	0.50	
R055	Play Development and other Related Budget Areas								
R080	Following decision of Worcestershire CC to transfer								
R085	£210k pa Youth Service budget to the Children and	C	TBC	TBC	TBC	TBC	TBC	No savings	Local Children's partnership
R140	Young People Theme Groups of the Local Strategic Partnership (which will become a Children's Partnership in due course), to consider partnership opportunities. This will include investigations with WCC/CHG.YMCA and other potential partners (including potentially the Wyre Forest GP Consortium) the savings to be made by pooling Youth Service, Play and other budgets targeted at Young People from 2012. Budgets localised from April 2011 when initial work will commence	R S	TBC TBC	TBC TBC	TBC TBC	TBC TBC	TBC TBC	for WFDC, any Savings will be WCC	will be operational from April 2012. Work still in progress around how youth funding will be spent within the district
R060	Bewdley Museum Review of storage requirement and option for shared services with the TIC and HUB	C R S	- - TBC	- 15,000 CR TBC	- 15,000 CR TBC	- 15,000 CR TBC	- 15,000 CR TBC	12,000	Cabinet Proposal for Museum now revised and updated. Firstly it is not possible to relocate Bewdley Cash Office with TIC so this changes the proposal. Savings from alternative off-site shared storage for Bewdley Museum are progressing, original target savings will be achieved overall, but due to one-off additional spend to save fit-out costs in 2011/12 a £12,000 extra cost item is now projected.
R161	Transfer of Responsibility for Countryside Services								
R163	Strategic review of the service to transfer responsibility for	C	-	-	-	-	-	-	Negotiations with
R165	13 Local Nature Reserves	R	-	TBC	TBC	TBC	TBC	-	Worcestershire Wildlife Trust and WCC complete but options are more costly. Other possibilities continue to be investigated
R167		S	-	TBC	TBC	TBC	TBC	-	
R160	Parks and Green Spaces								
R162	Strategic review of the service and transfer of responsibility for sports pitches/bowling greens and maintenance	C R S	- 71,750 CR 2.00	- 56,750 CR 2.00	- 57,600 CR 2.00	- 58,480 CR 2.00	- 58,480 CR 2.00	- 71,750 CR 2.00	Achieved in full
R160	Parks and Green Spaces								
R162	Investigate with Friends of Parks Groups whether they take over aspects of Parks Maintenance and work with Parks Department via Service Level Agreements	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	Still under review
R080	Sports and Leisure Centres								
R085	Option appraisal for management of sports and leisure	C	-	TBC	TBC	TBC	TBC	-	Consultation ends September
R140	centres (current contract ends in March 2013)	R S	- -	- -	TBC -	TBC -	TBC -	- -	11th. Cabinet report in the Autumn
R732	Grants to Voluntary Bodies								
R740	Review of current grants to align with reduction in Council's own grant funding	C R S	- - -	- 12,000 CR -	- 13,000 CR -	- 17,000 CR -	- 17,000 CR -	- -	2012/13
R740	Emergency Planning SLA Review of current Service Level Agreement with Worcestershire County Council. Current agreement ends 2011/12	C R S	- - -	- 10,000 CR -	- 10,000 CR -	- 10,000 CR -	- 10,000 CR -	- -	Business Case in progress should be achieved
R515	LEGAL AND CORPORATE SERVICES								
	Review of Directorate Review of the operations of the Directorate within facilities management, litigation and library/research facility	C R S	- 26,430 CR 1.18	- 28,840 CR 1.18	- 28,840 CR 1.18	- 28,840 CR 1.18	- 28,840 CR 1.18	- -	Achieved in full
R505	Restructure of Committee Section Restructure of Democratic Services to enable savings following reduction in number of formal meetings of Council, Cabinet and Committees.	C R S	- 26,040 CR 0.80	- 28,410 CR 0.80	- 28,410 CR 0.80	- 28,410 CR 0.80	- 28,410 CR 0.80	- 26,040 CR 0.80	Restructure from 1st June
R035	PLANNING AND REGULATORY SERVICES								
	Public Conveniences Review of cleansing regime and review of street furniture budget	C R S	- 27,500 CR 0.20	- 30,000 CR 0.20	- 30,000 CR 0.20	- 30,000 CR 0.20	- 30,000 CR 0.20	- 27,500 CR 0.20	Achieved
R035	Public Conveniences In line with "Localism" investigate whether WFDC could negotiate a contract with a mobile toilet provider which could be accessed on a cost recovery basis, by community groups organising public events in parks etc to achieve procurement saving. Collaborative working with other Councils to also be considered	C R S	- - -	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	- -	2012-13 may not be achievable
R600	Local Development Framework Review of the use of consultants	C R S	- - -	- 35,000 CR -	- 35,000 CR -	- 35,000 CR -	- 35,000 CR -	- -	2012-13

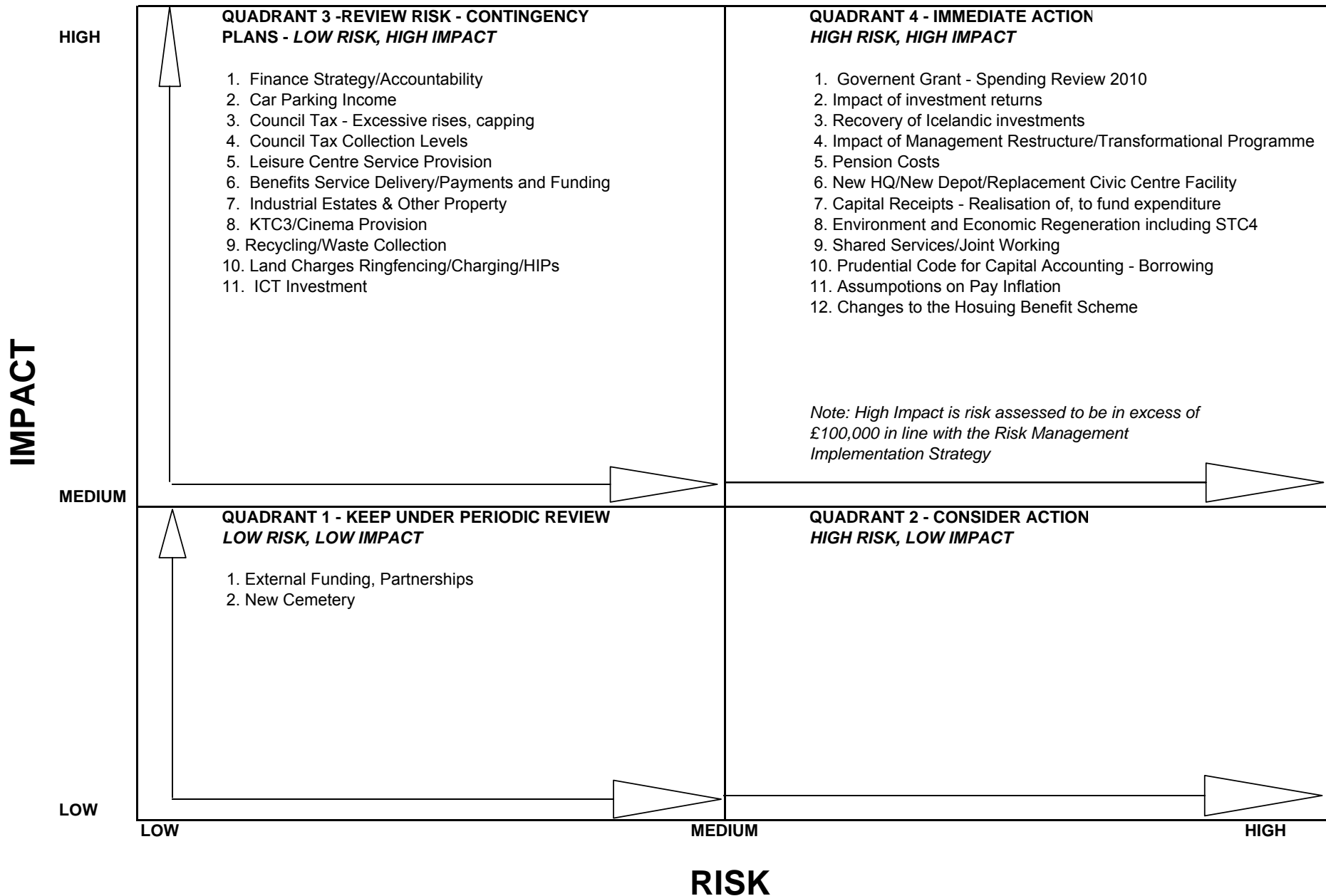
CABINET PROPOSALS 2011/2012 ONWARDS

Cost Centre	ACTIVITY AND DESCRIPTION OF SERVICE OPTION	KEY	CHANGES IN RESOURCES					Q1 2011/12 Budget Monitoring Forecast Achievement	Comments re Achievement
			2011/12 £	2012/13 £	2013/14 £	2014/15 £	After 31/03/2015 £		
R605	Development Control Team	C	-	-	-	-	-	-	
R606	Restructure of the Service	R	96,000 CR	175,000 CR	175,000 CR	175,000 CR	175,000 CR	15,000 CR	Additional Planning Appli Fees delay in Gov Scheme
		S	0.50	1.00	1.00	1.00	1.00		
R685	Homelessness, Housing advice and Maintenance of Waiting List	C	-	-	-	-	-	-	
	Review of the contract with Community Housing Group	R	50,000 CR	75,000 CR	100,000 CR	100,000 CR	100,000 CR	50,000 CR	Achieved
		S	-	-	-	-	-	-	
R704	Regeneration and Economic Development	C	-	-	-	-	-	-	
R705	To provide for the continuing support for the ReWyre initiative	R	108,000	165,000	85,000	85,000	125,000	108,000	Growth
		S	-	-	-	-	-	-	
R200	Review of Street Scene	C	-	-	-	-	-	-	
	Review of Street Scene management structure and cleansing frequency	R	36,670 CR	40,000 CR	40,000 CR	40,000 CR	40,000 CR	36,670 CR	Achieved
		S	2.00	2.00	2.00	2.00	2.00	2.00	
R680	Review of Housing Services	C	-	-	-	-	-	-	
	Review of services provided, whilst protecting Fuel Poverty advisory services	R	23,830 CR	26,000 CR	26,000 CR	26,000 CR	26,000 CR	23,830 CR	Not achieved due to Maternity Leave
		S	1.00	1.00	1.00	1.00	1.00	1.00	
	RESOURCES								
R001	Waste and Recycling Service	C	-	TBC	-	-	-	-	Some initial collaborative discussions commenced
R002	Review the delivery of Waste and Recycling Services	R	TBD	170,000 CR	170,000 CR	170,000 CR	170,000 CR	TBD	
R005		S	-	6.00	6.00	6.00	6.00	-	
R010		S	-	-	-	-	-	-	
R310	LGA 2003 - Council Tax Discount	C	-	-	-	-	-	-	
	Reduction of the Council Tax Discount from 25% to minimum discount of 10%	R	30,600 CR	30,600 CR	30,600 CR	30,600 CR	30,600 CR	30,600 CR	Should be achieved
		S	-	-	-	-	-	-	
R310	Review of Revenues and Benefit Services	C	-	TBC	-	-	-	-	Business case out for consultation, Systems thinking will help achieve savings in future years
R325	Review of the provision of Revenue and Benefit Services	R	TBC	150,000 CR	150,000 CR	150,000 CR	150,000 CR	TBC	
		S	-	5.00	5.00	5.00	5.00	-	
R300	Review of Directorate Structure	C	-	TBC	-	-	-	-	
R301	Review of Back Office Support	R	12,500 CR	50,000 CR	50,000 CR	50,000 CR	50,000 CR	-	Not yet commenced
R431		S	0.40	1.50	1.50	1.50	1.50	-	
R300	Restructuring of Accountancy Services	C	-	-	-	-	-	-	
	Re-organisation of Service Delivery	R	25,000 CR	25,000 CR	25,000 CR	25,000 CR	25,000 CR	25,000 CR	Achieved from 1st June but target will be met overall
		S	1.00	1.00	1.00	1.00	1.00	1.00	
	Grant Aid to Parish Councils	C	-	-	-	-	-	-	
	Continued Grant Aid to Parish Councils at 10%, of the value of Town/Parish Precepts	R	40,000	-	-	-	-	40,000	Growth item will be paid
		S	-	-	-	-	-	-	
	CHIEF EXECUTIVE								
	Fees and Charges	C	-	-	-	-	-	-	
	Review of fees and charges	R	20,000 CR	50,000 CR	100,000 CR	100,000 CR	100,000 CR	20,000 CR	Should be achieved - to be reviewed
		S	-	-	-	-	-	-	
	Management Structure	C	-	-	-	-	-	-	
	Review of management structure of the council	R	-	9,000 CR	50,000 CR	50,000 CR	50,000 CR	-	2012/13 to align with New HQ
		S	-	TBC	TBC	TBC	TBC	-	
		S	-	-	-	-	-	-	
	TOTALS	C	-	-	-	-	-	-	
		R	335,020 CR	929,000 CR	1,140,520 CR	1,145,680 CR	1,105,680 CR		
		S	9.58	23.18	23.68	23.68	23.68		

KEY - Changes in Resources

- C Capital
- R Revenue
- S Staffing - Stated in FTEs
- (*) Estimated awaiting Business Case

BUDGET RISK MATRIX 2011/2014



HOUSING BENEFIT OVERPAYMENT DEBT PERFORMANCE AS AT 31ST MARCH 2011

Summary of Debtor Performance	As at 31st March 2010 £	As at 31st March 2011 £	Increase/ (Decrease) £	Percentage £
Description				
Total Housing Benefit Expenditure	29,100,000	31,200,000		
% of total Housing Benefit Overpayment debts to Housing Benefit Expenditure	2.61%	3.11%		

Value of Debtor invoices outstanding as at 31st March				
Debt recovery by Debtor Account	422,706	475,459	52,753	11.10%
Deb recovery - on-going Benefit	336,880	495,904	159,024	32.07%
TOTAL DEBTS	759,586	971,363	211,777	21.80%
Debtors Outstanding for less than 3 months as at 31st March				
Debtor recovery by Debtor Account	63,177	65,430	2,253	3.44%
Debtor recovery - on-going benefit	91,019	106,311	15,292	14.38%
TOTAL DEBTS OUTSTANDING FOR LESS THAN 3 MONTHS	154,196	171,741	17,545	10.22%
Debtors Outstanding for more than 3 months as at 31st March				
Debtor recovery by Debtor Account	359,529	410,029	50,500	12.32%
Debtor recovery - on-going benefit	245,861	389,593	143,732	36.89%
TOTAL DEBTS OUTSTANDING FOR MORE THAN 3 MONTHS	605,390	799,622	194,232	24.29%

Detailed Breakdown of debts more than 3 months old as at 31st March				
Agreement to Pay	452,694	587,721	135,027	
Number of Accounts	745	938	193	
With Debt Collection Agency	23,823	37,162	13,339	
Number of Accounts	41	57	16	
With Legal Services	52,068	47,908	(4,160)	
Number of Accounts	14	22	8	
With Benefits Services	76,804	126,831	50,027	
Number of Accounts	147	240	93	

Sundry and Property Debtor Performance as at 31st March 2011

Agenda item No. 9.2

Summary of Debtors Performance	As at 31st March 2010	As at 31st March 2011	Increase/(Decrease)	Percentage
	£	£	£	
Value of Debtor invoices (including credit notes) raised as at 31st March				
Sundry Debts	2,148,045	2,059,915	(88,130)	(4.10%)
Property Debts	605,137	517,392	(87,745)	(14.50%)
Total Debts	2,753,182	2,577,307	(175,875)	(6.39%)

The decrease in the Value of Debtor Invoices raised during the period to 31st March is attributable mainly to competition from the private sector for Trade Waste Contracts.

Total Value of Debts written off between 1st April and 31st March				
Sundry Debts	13,700	4,682	(9,018)	
Number of Sundry Debtor Invoices	72	5	(67)	
Property Debts	4,854	1,816	(3038)	
Number of Property Debtor Invoices	4	2	(2)	

The Council has raised over £2 million in debtor invoices during the period to 1st March, during the same period 7 debtor accounts totalling £6,498 have been written off (0.25% of debt raised).

Value of Debtor invoices outstanding as at 31st March				
Sundry Debts	749,062	835,777	86,715	11.58%
Property Debts	127,035	144,936	17,901	14.09%
	876,097	980,713	104,616	11.94%

As at 31st March 2011 the total value of debts outstanding has increased by £104,615. Sundry Debtor Accounts have increased by £86,715 and Property Debtor accounts have increased by £17,901.. This has been further broken down into Debtors outstanding for less than 6 months and Debtors outstanding for more than 6 months as at 31st March 2011.

Debtors Outstanding for less than 6 months as at 31st March				
Sundry Debts	666,279	637,003	(29,276)	(4.39%)
% of Total Sundry Debts Outstanding	88.95%	76.22%		
Property Debts	106,834	86,421	(20,413)	(19.11%)
% of Total Debts outstanding	84.10%	59.63%		

As at 31st March the Sundry Debtor accounts outstanding for less than 6 months has decreased by £29,276. The Property Debtor accounts outstanding for less than 6 months have decreased by £20,413.

Summary of Debtors Performance	As at 31st March 2010	As at 31st March 2011	Increase/(Decrease)	Percentage
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Sundry and Property Debtor Performance as at 31st March 2011

Agenda item No. 9.2

	£	£	£	
Debtors Outstanding for more than 6 months as at 31st March				
Sundry Debts	82,783	198,773	115,990	58.35%
% of Total Sundry Debts Outstanding	11.05%	23.78%		
Property Debts	20,201	58,515	38,314	65.48%
% of Total Debts outstanding	15.90%	40.37%		

As at 31st March 2011 the Sundry Debtor accounts outstanding for more than 6 months total £198,773 an increase of £115,990. An outstanding debtor for £55,000 has now been settled. The Property Debtor accounts outstanding for more than 6 months have increased by £38,314. The majority of these debts have been referred to Legal Services.

Payment methods for debtor amounts

Transaction method	As at 31st March 2010				As at 31st March 2011			
	Transaction Number	Percentage	Transaction Amount	Percentage	Transaction Number	Percentage	Transaction Amount	Percentage
Cash	182	5.57%	23,095	1.93%	303	5.55%	40,827	1.66%
Cheque	874	26.75%	497,341	41.66%	1,687	30.89%	983,311	40.01%
Debit Card	57	1.74%	9,184	0.77%	93	1.70%	18,294	0.74%
Credit Card	3	0.09%	528	0.04%	7	0.13%	2,608	0.11%
ATP Debit Card	38	1.16%	8,198	0.69%	88	1.61%	16,799	0.68%
ATP Credit Card	4	0.12%	687	0.06%	10	0.18%	1,502	0.06%
Multi Transaction	17	0.52%	30,894	2.59%	26	0.48%	37,051	1.51%
Direct Debit	1,715	52.49%	150,320	12.59%	2,547	46.63%	265,784	10.82%
Direct to Bank	377	11.54%	473,503	39.67%	701	12.83%	1,091,212	44.41%
TOTAL	3,267	100.00%	1,193,750	100.00%	5,462	100.00%	2,457,388	100.00%