

Open

## **Cabinet**

### **Additional Papers**

# **Agenda Item 7.1 – Results of Budget Consultation, Alternative Budgets and Recommendations from the Cabinet Financial Strategy Advisory Panel**

6pm  
Wednesday 7th February 2018  
Council Chamber  
Wyre Forest House  
Finepoint Way  
Kidderminster



**Wyre Forest District Council**



**WYRE FOREST DISTRICT COUNCIL**

**CABINET**  
**7th FEBRUARY 2018**

**RESULTS OF BUDGET CONSULTATION, ALTERNATIVE BUDGETS AND**  
**RECOMMENDATIONS FROM THE CABINET FINANCIAL STRATEGY ADVISORY**  
**PANEL**

<b>OPEN</b>	
<b>CABINET MEMBER:</b>	Councillor N J Desmond
<b>RESPONSIBLE OFFICER:</b>	Corporate Director: Resources Tracey Southall Ext 2100 <a href="mailto:tracey.southall@wyreforestdc.gov.uk">tracey.southall@wyreforestdc.gov.uk</a>
<b>Appendix 1</b> <b>Appendix 2</b>  <b>Appendix 3</b>	Budget Consultation Results Labour Party Alternative Budget Proposals Independent and Liberal Democrat Alternative Budget Proposals <i>The appendices to this report have been circulated electronically and a public</i>

**1. PURPOSE**

- 1.1 To consider the results of the budget consultation exercise launched following the presentation of the Financial Strategy 2018/21 to Cabinet on the 19<sup>th</sup> December 2017, alternative budget proposals and recommendations from the Cabinet Financial Strategy Advisory Panel from their meeting on the 30<sup>th</sup> January 2018.

**2. RECOMMENDATIONS**

**The Cabinet is asked to NOTE in line with the recommendations of the Cabinet Financial Advisory Panel:**

- 2.1 **The results of the budget consultation exercise and the alternative budget proposals as detailed within the report and appendices.**

**3. BACKGROUND**

- 3.1 Following the consideration of the Financial Strategy 2018/21 on 19<sup>th</sup> December 2017 there has been extensive consultation on the proposals. The purpose of this report is to feed back to Cabinet the results of the consultation to inform final recommendations on the budget to Council later this month. The main groups which have been consulted are:

- Council Tax Payers, Business Rate payers and Staff
- Other Members of the Council
- Partners including Town and Parish Councils
- Unions

3.2 This report summarises the responses received.

#### **4. SUMMARY OF BUDGET CONSULTATION RESULTS**

4.1 The Council has invited comments on the budget proposals presented to Cabinet on the 19<sup>th</sup> December 2017. A total of 260 respondents accessed the consultation. A summary of the responses is shown below. More detailed analysis is available in Appendix 1.

#### **5. BUDGET CONSULTATION RESULT DETAILS**

5.1 The Council has invited comments on the budgets proposals presented to Cabinet on the 19<sup>th</sup> December 2017. A total of 260 respondents accessed the consultation. A summary of the responses (top two categories of response) is shown below. A full list of the questions and more detailed analysis is available in Appendix 1.

***Question 1: Do you support our plans to make extra efficiency savings of £50,000 in 2018-19?***

<i>Strongly Support</i>	36%
<i>Support</i>	38%

***Question 2: Commercial income generation: Do you support increasing the target for the amount of income we generate by a further £50,000 in 2018-19?***

<i>Strongly Support</i>	40%
<i>Support</i>	45%

***Question 3: Do you support a 1.94% increase in the District Council part of your bill in 2018-19 in order to safeguard front-line services?***

<i>Strongly Support</i>	30%
<i>Support</i>	32%

***Question 4: Would you support a slightly higher increase in Council Tax in future years if it was used to protect council services?***

<i>Strongly Support</i>	23%
<i>Support</i>	28%

**Question 5: Do you support setting aside £30,000 to fund the Community Safety Team pending a review on future funding?**

Strongly Support	21%
Support	37%

**Question 6: Do you support continuing our Localism initiative to help fund community-led projects around the district?**

Strongly Support	26%
Support	32%

**Question 7: Do you agree that the Community Leadership Fund should continue in 2018/19?**

Strongly Support	21%
Support	38%

**Question 8: Do you support investing funds to replace the boardwalk on Spennells Valley local nature reserve as part of our ongoing commitment to improving our outdoor spaces?**

Strongly Support	28%
Support	31%

**6. KEY ISSUES**

- 6.1 In making the final recommendation to Council on the Financial Strategy 2018/21 the Cabinet will consider the recommendations from the Cabinet Financial Strategy Advisory Panel that they note the budget consultation results as set out in this report and the alternative budget proposals contained in Appendices 2 and 3.

**7. FINANCIAL IMPLICATIONS**

- 7.1 There are no direct financial implications.

**8. LEGAL AND POLICY IMPLICATIONS**

- 8.1 None.

**9. EQUALITY IMPACT NEEDS ASSESSMENT**

- 9.1 An equality impact assessment screening has not been necessary as the Cabinet Proposals do not introduce significant change therefore there are no discernible impacts on the nine equality strands.

## **10. RISK MANAGEMENT**

- 10.1 It is good practice to determine the views of Council Tax payers in making determinations on the budgets.

## **11. CONCLUSION/FURTHER CONSIDERATIONS**

- 11.1 The Council continues to engage with the public, staff, other Members and various stakeholders in setting the direction of the Council. In these times of financial austerity difficult choices will be required on selective reductions in costs in line with the Council's priorities. The total number of people accessing the budget whilst relatively low is higher than last year (last year there were around 229 responses) and can be considered to be a representative sample of overall public opinion. All but three of the respondents took part in the survey online. Around 100 paper copies were made available at public buildings in all three key towns across the district. Three paper responses were returned (no respondents sent back paper copies of the completed survey last year).
- 11.2 All of the proposals received support with a minimum of 51% supporting or strongly supporting every proposal. The proposal that received the strongest support was for the council to increase the target for the amount of income we generate by a further £50,000 in 2018-19 with 85% of respondents either supporting or strongly supporting this proposal (Question 2).
- 11.3 Similarly there was a clear majority support for the council to continue to make extra efficiency savings of £50,000 in 2018-19 with no impact on front-line services with 74% either supporting or strongly supporting this proposal (Question 1).
- 11.4 The proposal to invest funds to replace the boardwalk on Spennells Valley nature reserve received majority support– with 59% of respondents either supporting or strongly supporting this proposal (Question 8).
- 11.5 The council's proposed council tax increase of 1.94% also won support from the majority of respondents. Those supporting or strongly supporting the proposed increase were 62% (Questions 3).

## **12. CONSULTEES**

- 12.1 Corporate Leadership Team  
12.2 Cabinet

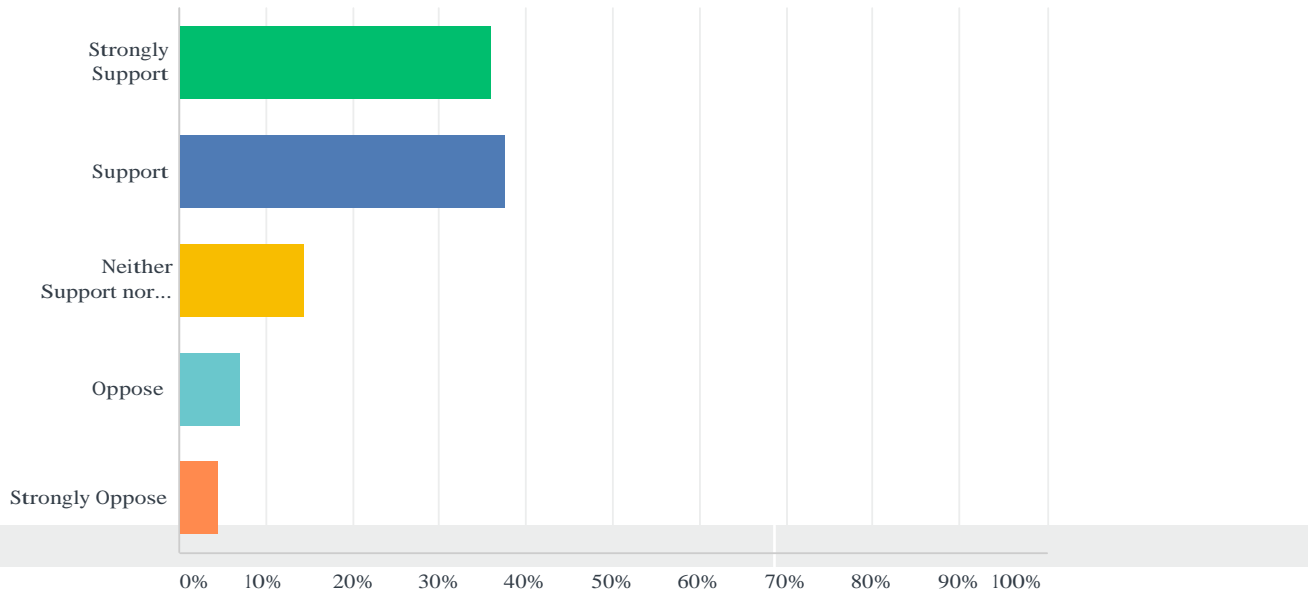
## **13. BACKGROUND PAPERS**

- 13.1 Cabinet Report on the Medium Term Financial Strategy 2018/21 19<sup>th</sup> December 2017  
13.2 Agendas and Minutes of the Cabinet Financial Strategy Advisory Panel  
13.3 Budget Consultation Response 18th January 2018

**Wyre Forest District Council**  
**Budget Consultation Results February 2018**  
**In total 260 respondents accessed the campaign**

**Q1 Do you support our plans to make extra efficiency savings of £50,000 in 2018-19 with no impact on front-line services?**

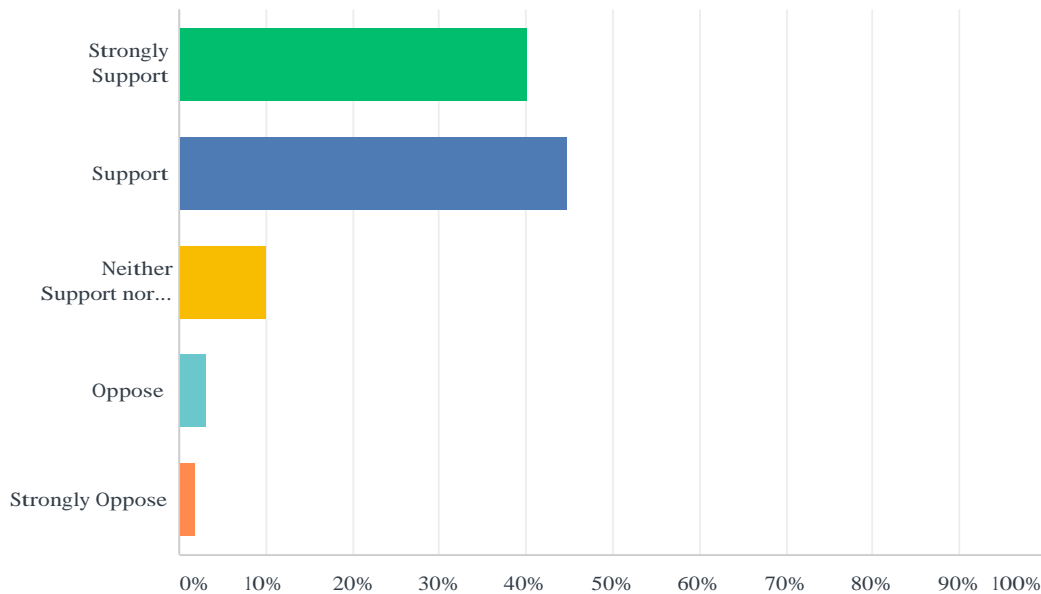
Answered: 255 Skipped: 5



ANSWER CHOICES	RESPONSES	
Strongly Support	36.08%	92
Support	37.65%	96
Neither Support nor Oppose	14.51%	37
Oppose	7.06%	18
Strongly Oppose	4.71%	12
TOTAL		255

Q2 We have a range of commercial services including offering trade waste collections, specialist tree services, roundabout sponsorship, room hire etc) to generate additional income. In 2018-19 we hope to raise an extra £50,000 income, rising to £75,000 in 2019-20 and £100,000 in 2020-21. Do you support increasing the target for the amount of income we generate by a further £50,000 in 2018-19?

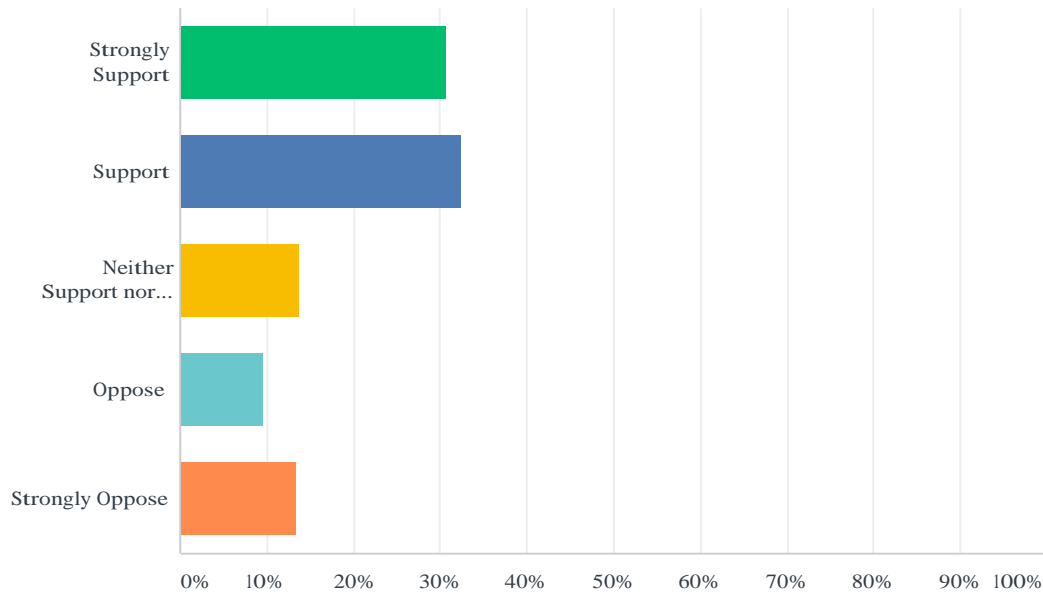
Answered: 257 Skipped: 3



ANSWER CHOICES	RESPONSES	
Strongly Support	40.08%	103
Support	44.75%	115
Neither Support nor Oppose	10.12%	26
Oppose	3.11%	8
Strongly Oppose	1.95%	5
TOTAL		257

### Q3 Do you support a 1.94% increase in the District Council part of your bill in 2018-19 in order to safeguard front-line services?

Answered: 247 Skipped: 13

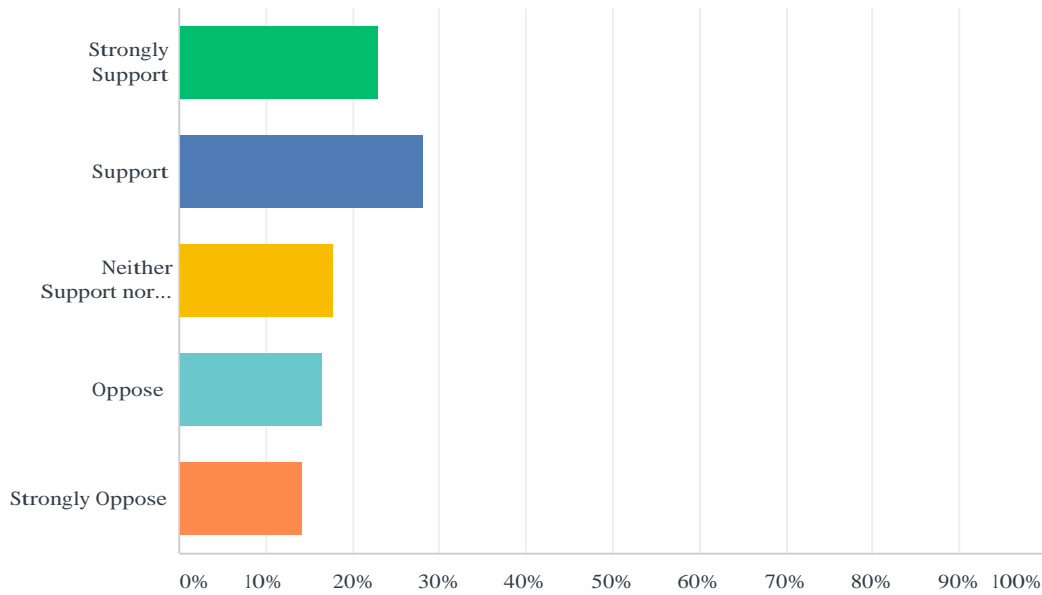


ANSWER CHOICES	RESPONSES	
Strongly Support	30.77%	76
Support	32.39%	80
Neither Support nor Oppose	13.77%	34
Oppose	9.72%	24
Strongly Oppose	13.36%	33
<b>TOTAL</b>		<b>247</b>



# Q4 Would you support a slightly higher increase in Council Tax in future years if it was used to protect council services?

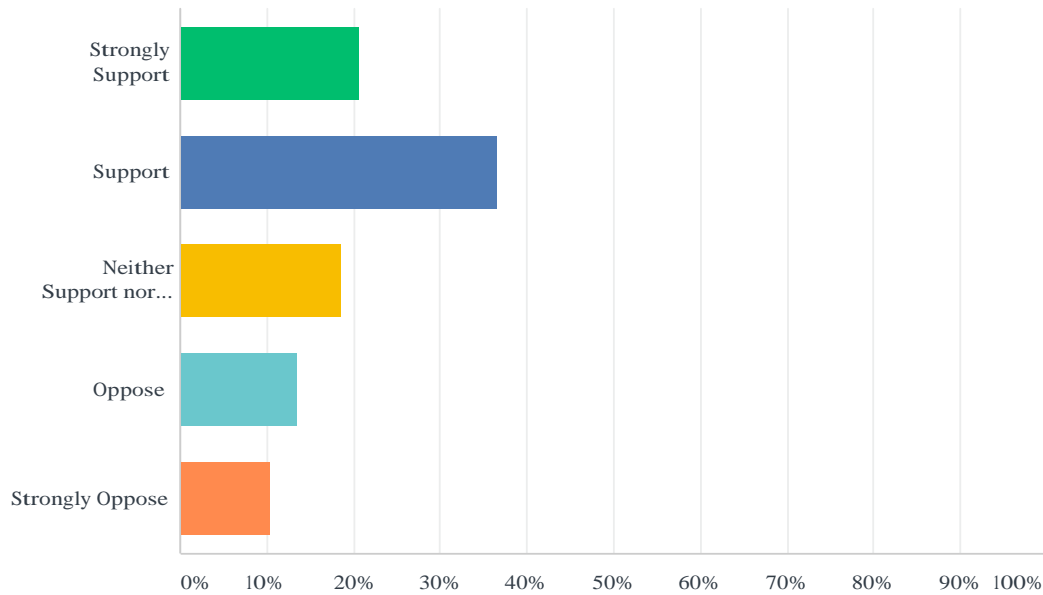
Answered: 247 Skipped: 13



ANSWER CHOICES	RESPONSES	
Strongly Support	23.08%	57
Support	28.34%	70
Neither Support nor Oppose	17.81%	44
Oppose	16.60%	41
Strongly Oppose	14.17%	35
<b>TOTAL</b>		<b>247</b>

## Q5 Do you support setting aside £30,000 to fund the Community Safety Team pending a review on future funding?

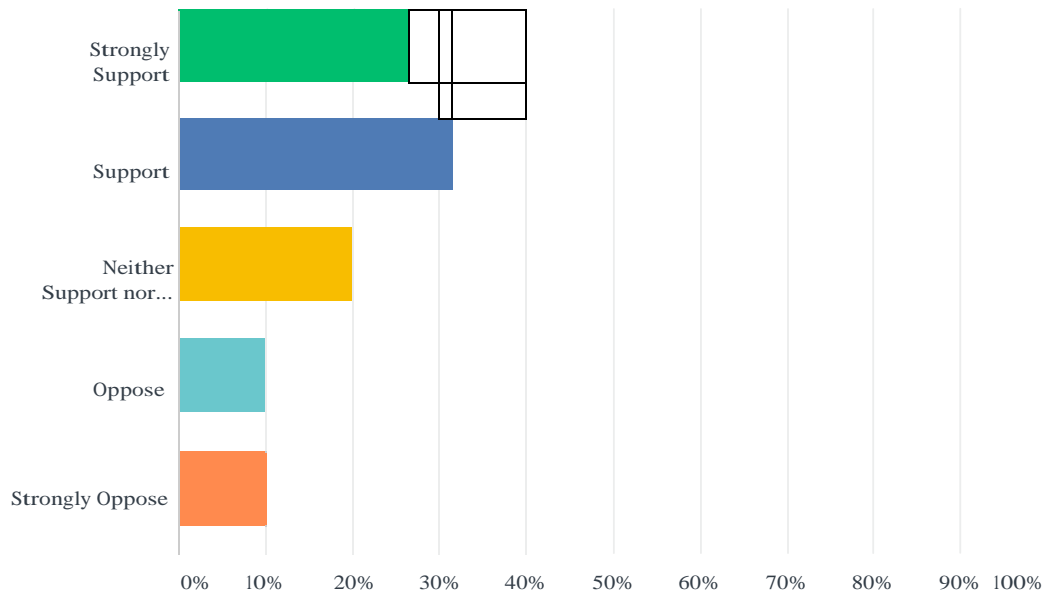
Answered: 241 Skipped: 19



ANSWER CHOICES	RESPONSES	
Strongly Support	20.75%	50
Support	36.51%	88
Neither Support nor Oppose	18.67%	45
Oppose	13.69%	33
Strongly Oppose	10.37%	25
TOTAL		241

## Q6 Do you support continuing our Localism initiative to help fund community-led projects around the district?

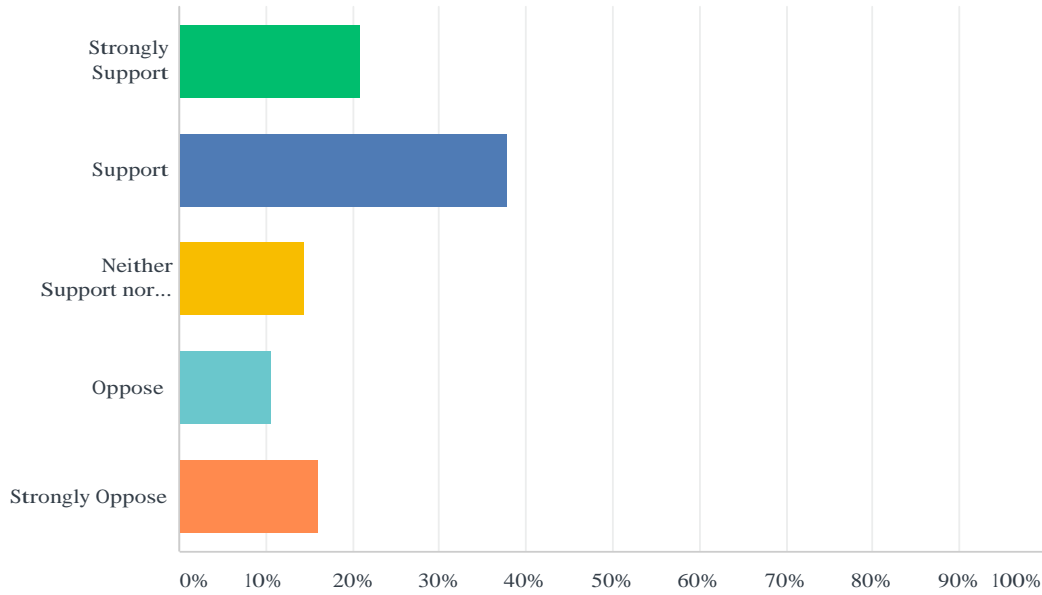
Answered: 238 Skipped: 22



ANSWER CHOICES	RESPONSES	
Strongly Support	26.47%	63
Support	31.51%	75
Neither Support nor Oppose	20.59%	49
Oppose	10.50%	25
Strongly Oppose	10.92%	26
<b>TOTAL</b>		<b>238</b>

# Q7 Do you agree that the Community Leadership Fund should continue in 2018-19?

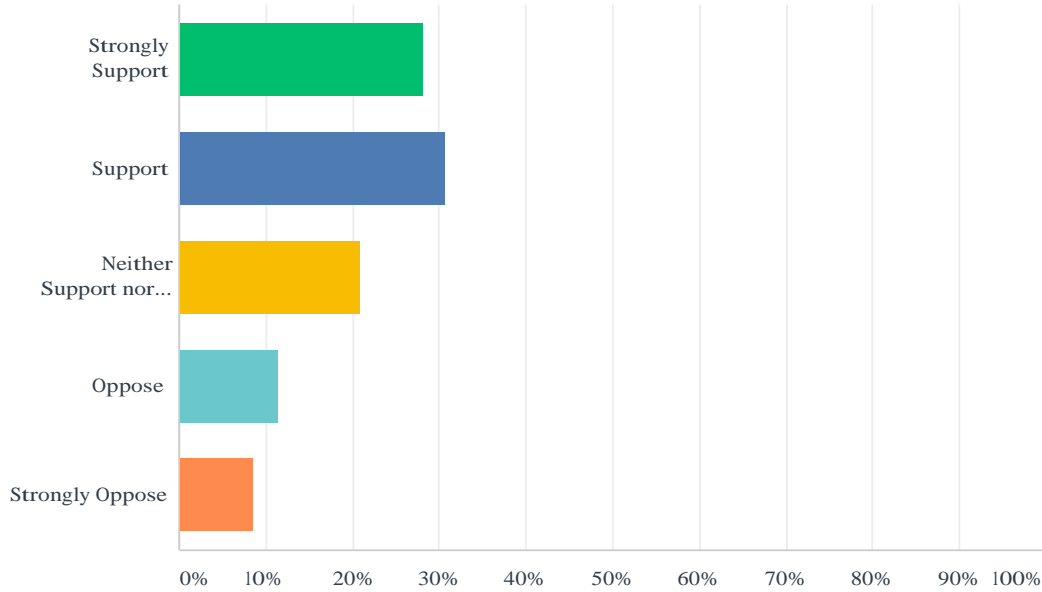
Answered: 235 Skipped: 25



ANSWER CHOICES	RESPONSES	
Strongly Support	20.85%	49
Support	37.87%	89
Neither Support nor Oppose	14.47%	34
Oppose	10.64%	25
Strongly Oppose	16.17%	38
TOTAL		235

## Q8 Do you support investing funds to replace the boardwalk on Spennells Valley local nature reserve as part of our ongoing commitment to improving our outdoor spaces?

Answered: 234 Skipped: 26



ANSWER CHOICES	RESPONSES	
Strongly Support	28.21%	66
Support	30.77%	72
Neither Support nor Oppose	20.94%	49
Oppose	11.54%	27
Strongly Oppose	8.55%	20
TOTAL		234

**WYRE FOREST DISTRICT COUNCIL****LABOUR ALTERNATIVE BUDGET PROPOSALS 2018/19  
ONWARDS**

The Labour Party intend to propose a budget amendment as set out in the attached papers. In summary this proposal differs to the Cabinet Proposals as follows:

- 1 Removes the £33k Community Leadership Funding in 2018/19
- 2 Includes a new proposal for public conveniences on the former Lloyds Garage site in Stourport currently used as a temporary car park. This would remain in district council ownership, is estimated to use a third of the current car park and benefit from a contribution to running costs from Stourport Town Council of £14k pa for a 30 year agreement term.
- 3 Includes a new proposal for allocation of Right to Buy capital receipts towards the provision of social housing within the district in partnership.
- 4 Includes a proposal for approval of a policy statement for social housing using funding from either/or the £10m development loans fund or the £25m Capital Portfolio fund.

***It is proposed that this amendment is moved with two funding options being:***

***Funding Option 1 - fund the overall additional net cost over the MTFS from reserves.***

***Funding Option 2 - fund the overall additional net cost over the MTFS from a small increase in Council Tax in 2018/19 of 2.25% rather than the Cabinet's proposed 1.94%. This would cost an average Band D property an extra £0.64p in 2018/19 over the Cabinet's proposals.***

**LABOUR PROPOSALS - FUNDING OPTION 1 - USE OF RESERVES**

<b>CABINET PROPOSALS FEBRUARY 2018</b>				
	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Net Expenditure on Services (per Appendix 1)	<b>12,286,580</b>	<b>11,844,680</b>	<b>11,754,520</b>	<b>11,567,620</b>
Total Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Less Cabinet Proposals		20,140	(118,020)	(272,910)
Net Expenditure	12,286,580	11,864,820	11,636,500	11,294,710
Contribution (from)/to Reserves	(89,790)	(455,830)	(757,810)	(787,510)
	<b>12,196,790</b>	<b>11,408,990</b>	<b>10,878,690</b>	<b>10,507,200</b>
<b>Net Budget Requirement</b>				
<u>Less</u>				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,731,510	2,818,810	2,818,810
Business Rates Growth	220,000	250,000	300,000	225,000
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,004,100	7,203,960	7,408,980
<b>COUNCIL TAX LEVY increase by 1.94% from 2018-19 onwards</b>	<b>205.36</b>	<b>209.34</b>	<b>213.40</b>	<b>217.54</b>
<b>COUNCIL TAX BASE</b>	<b>33,034</b>	<b>33,458</b>	<b>33,758</b>	<b>34,058</b>
<b>Reserves Statement</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Reserves as at 1st April	3,914	4,064	3,608	2,850
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(456)	(758)	(788)
Reserves as at 31st March	4,064	3,608	2,850	2,062
<b>LABOUR PROPOSALS JANUARY 2018</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Net Expenditure on Services (per Appendix 1)	<b>12,286,580</b>	<b>11,844,680</b>	<b>11,754,520</b>	<b>11,567,620</b>
		0	0	0
Total Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Less Labour Proposals	0	(2,360)	(74,100)	(228,990)
Net Expenditure	<b>12,286,580</b>	<b>11,842,320</b>	<b>11,680,420</b>	<b>11,338,630</b>
Contribution (from)/to Reserves	(89,790)	(433,330)	(801,730)	(831,430)
	<b>12,196,790</b>	<b>11,408,990</b>	<b>10,878,690</b>	<b>10,507,200</b>
<b>Net Budget Requirement</b>				
<u>Less</u>				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,731,510	2,818,810	2,818,810
Business Rates Growth	220,000	250,000	300,000	225,000
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,004,100	7,203,960	7,408,980
WFDC Council Tax @ 1.94% increase 2018/19 onwards	<b>205.36</b>	<b>209.34</b>	<b>213.40</b>	<b>217.54</b>
<b>COUNCIL TAX BASE</b>	<b>33,034</b>	<b>33,458</b>	<b>33,758</b>	<b>34,058</b>
<b>Reserves Statement - LABOUR Proposals</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Reserves as at 1st April	3,914	4,064	3,631	2,829
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(433)	(802)	(831)
Reserves as at 31st March	4,064	3,631	2,829	1,998

**WYRE FOREST DISTRICT COUNCIL**

**LABOUR PROPOSALS 2018/19 ONWARDS - OPTION 1 - RESERVES**

Cost Centre	ACTIVITY AND DESCRIPTION OF LABOUR PROPOSAL	KEY	2018/19	2019/20	2020/21	After 2020/21
			£	£	£	£
			£	£	£	£
<b>CLEAN, GREEN AND SAFE COMMUNITIES</b>						
R716	<b>Community Safety Partnership</b> Funding to allow the staffing level for Community Safety to be maintained at current levels for 2018-19 whilst a review of all options is undertaken taking into account the decision of the PCC on future funding, net of saving from within Leisure team	C R S	- 30,000 1.40	- - -	- - -	- - -
R335	<b>Localism Fund</b> To top up the single Localism Fund to £50k to continue the good work done so far with Parish and Town Councils and other local organisations.	C R S	- 50,000 -	- - -	- - -	- - -
R430	<b>ICT Strategy</b> To provide capital funding to enable delivery of the ICT Strategy for a further 5 years. Appendix 3 sets out more detail.	C R S	776,000 7,140 -	608,000 131,980 -	113,000 227,090 -	260,000 289,040 -
R035	<b>Bridge Street Public Conveniences</b> To provide capital funding for the construction of new public conveniences at the Bridge Street Site of the former Lloyds garage with running costs to be part funded by Stourport Town. These proposals take into account the potential loss of a third of net car parking income currently achieved. Some of this may be displaced to other car parks so this is worse case scenario.	C R S	200,000 10,500 -	- 43,920 -	- 43,920 -	- 43,920 -
R726	<b>Wyre Forest Forward</b> Further Target Savings from the Wyre Forest Forward Efficiency Programme	C R S	- 50,000 CR -	- 175,000 CR -	- 400,000 CR -	- 400,000 CR -
	<b>Income Generation</b> To introduce an additional income generation target (figures to be confirmed in light of consultant's recommendation).	C R S	- 50,000 CR -	- 75,000 CR -	- 100,000 CR -	- 100,000 CR -
	<b>Commercial Activity Capital Funding Pot</b> To introduce a capital funding pot to support Commercial Activity to be funded by prudential borrowing offset by additional income generated. Allocations from this generic pot to be made by the Commercial Activity Board in consultation with the S151 Officer based on the viability of each business case.	C R S	250,000 - -	- - -	- - -	- - -
R160	<b>Parks and Green Spaces</b> Replacement of Spennells Valley Boardwalk funded from Capital contingency of Leisure Centre project no longer required. The revenue impact of this funding is already included within the approved budget. This will be a transfer of funding of £38,000 from the Leisure Centre Capital Scheme to fund the proposed pathway at Spennells.	C C R S	38,000 38,000 CR - -	- - - -	- - - -	- - - -
<b>SUCCESSFUL LOCAL ECONOMY</b>						
R679	<b>Social Housing Provision</b> To allocate future Right to Buy (RTB) capital receipts from CHG towards the provision of social housing within the district. This could be in partnership with other organisations or utilising alternative service delivery models as appropriate with proposals considered on a case by case basis. Capital figures are based on current estimates and subject to confirmation as are revenue costs which will be confirmed as business cases are progressed.	C R S	150,000 TBC TBC	100,000 TBC TBC	100,000 TBC TBC	75,000 TBC TBC
R705	Council commits itself to consistent advocacy for the construction of housing at "social", not "affordable", rent levels and will actively seek a partner, or partners, with whom to construct such housing, using funds from the £10m development loans and/or £25m capital portfolio funds. Each proposal to be considered on a case by case basis subject to overall financial viability.	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC
	<b>TOTALS</b>	C R S	1,376,000 2,360 CR 1.40	708,000 74,100 CR -	213,000 228,990 CR -	335,000 167,040 CR -

**KEY - Changes in Resources**

- C Capital
- R Revenue
- S Staffing - Stated in FTEs



**LABOUR PROPOSALS - FUNDING OPTION 2 - INCREASE COUNCIL TAX 2018-19**

<b>CABINET PROPOSALS FEBRUARY 2018</b>				
	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Net Expenditure on Services (per Appendix 1)	<b>12,286,580</b>	<b>11,844,680</b>	<b>11,754,520</b>	<b>11,567,620</b>
Total Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Less Cabinet Proposals		20,140	(118,020)	(272,910)
Net Expenditure	12,286,580	11,864,820	11,636,500	11,294,710
Contribution (from)/to Reserves	(89,790)	(455,830)	(757,810)	(787,510)
	<b>12,196,790</b>	<b>11,408,990</b>	<b>10,878,690</b>	<b>10,507,200</b>
<b>Net Budget Requirement</b>				
<u>Less</u>				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,731,510	2,818,810	2,818,810
Business Rates Growth	220,000	250,000	300,000	225,000
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,004,100	7,203,960	7,408,980
<b>COUNCIL TAX LEVY increase by 1.94% from 2018-19 onwards</b>	<b>205.36</b>	<b>209.34</b>	<b>213.40</b>	<b>217.54</b>
<b>COUNCIL TAX BASE</b>	<b>33,034</b>	<b>33,458</b>	<b>33,758</b>	<b>34,058</b>
<b>Reserves Statement</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Reserves as at 1st April	3,914	4,064	3,608	2,850
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(456)	(758)	(788)
Reserves as at 31st March	4,064	3,608	2,850	2,062
<b>LABOUR PROPOSALS JANUARY 2018 - OPTION 2</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Net Expenditure on Services (per Appendix 1)	<b>12,286,580</b>	<b>11,844,680</b>	<b>11,754,520</b>	<b>11,567,620</b>
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Less Labour Proposals	0	(2,360)	(74,100)	(228,990)
Net Expenditure	<b>12,286,580</b>	<b>11,842,320</b>	<b>11,680,420</b>	<b>11,338,630</b>
Contribution (from)/to Reserves	(89,790)	(411,920)	(779,790)	(808,950)
	<b>12,196,790</b>	<b>11,430,400</b>	<b>10,900,630</b>	<b>10,529,680</b>
<b>Net Budget Requirement</b>				
<u>Less</u>				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,731,510	2,818,810	2,818,810
Business Rates Growth	220,000	250,000	300,000	225,000
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,025,510	7,225,900	7,431,460
WFDC Council Tax @ 2.25% for 2018/19, then 1.94% onwards	<b>205.36</b>	<b>209.98</b>	<b>214.05</b>	<b>218.20</b>
<b>COUNCIL TAX BASE</b>	<b>33,034</b>	<b>33,458</b>	<b>33,758</b>	<b>34,058</b>
<b>Reserves Statement - LABOUR Proposals</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Reserves as at 1st April	3,914	4,064	3,652	2,872
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(412)	(780)	(809)
Reserves as at 31st March	4,064	3,652	2,872	2,063

**WYRE FOREST DISTRICT COUNCIL**

**LABOUR PROPOSALS 2018/19 ONWARDS - OPTION 2 COUNCIL TAX INCREASE 2018/19**

Cost Centre	ACTIVITY AND DESCRIPTION OF LABOUR PROPOSAL	KEY	2018/19	2019/20	2020/21	After 2020/21
			£	£	£	£
			£	£	£	£
<b>CLEAN, GREEN AND SAFE COMMUNITIES</b>						
R716	<b>Community Safety Partnership</b> Funding to allow the staffing level for Community Safety to be maintained at current levels for 2018-19 whilst a review of all options is undertaken taking into account the decision of the PCC on future funding, net of saving from within Leisure team	C R S	- 30,000 1.40	- - -	- - -	- - -
R335	<b>Localism Fund</b> To top up the single Localism Fund to £50k to continue the good work done so far with Parish and Town Councils and other local organisations.	C R S	- 50,000 -	- - -	- - -	- - -
R430	<b>ICT Strategy</b> To provide capital funding to enable delivery of the ICT Strategy for a further 5 years. Appendix 3 sets out more detail.	C R S	776,000 7,140 -	608,000 131,980 -	113,000 227,090 -	260,000 289,040 -
R035	<b>Bridge Street Public Conveniences</b> To provide capital funding for the construction of new public conveniences at the Bridge Street Site of the former Lloyds garage with running costs to be part funded by Stourport Town. These proposals take into account the potential loss of a third of net income currently achieved. Some of this may be displaced to other car parks so this is worse case scenario	C R S	200,000 10,500 -	- 43,920 -	- 43,920 -	- 43,920 -
R726	<b>Wyre Forest Forward</b> Further Target Savings from the Wyre Forest Forward Efficiency Programme	C R S	- 50,000 CR -	- 175,000 CR -	- 400,000 CR -	- 400,000 CR -
	<b>Income Generation</b> To introduce an additional income generation target (figures to be confirmed in light of consultant's recommendation).	C R S	- 50,000 CR -	- 75,000 CR -	- 100,000 CR -	- 100,000 CR -
	<b>Commercial Activity Capital Funding Pot</b> To introduce a capital funding pot to support Commercial Activity to be funded by prudential borrowing offset by additional income generated. Allocations from this generic pot to be made by the Commercial Activity Board in consultation with the S151 Officer based on the viability of each business case.	C R S	250,000 - -	- - -	- - -	- - -
R160	<b>Parks and Green Spaces</b> Replacement of Spennells Valley Boardwalk funded from Capital contingency of Leisure Centre project no longer required. The revenue impact of this funding is already included within the approved budget. This will be a transfer of funding of £38,000 from the Leisure Centre Capital Scheme to fund the proposed pathway at Spennells.	C C R S	38,000 38,000 CR - -	- - - -	- - - -	- - - -
<b>SUCCESSFUL LOCAL ECONOMY</b>						
R679	<b>Social Housing Provision</b> To allocate future Right to Buy (RTB) capital receipts from CHG towards the provision of social housing within the district. This could be in partnership with other organisations or utilising alternative service delivery models as appropriate with proposals considered on a case by case basis. Capital figures are based on current estimates and subject to confirmation as are revenue costs which will be confirmed as business cases are progressed.	C R S	150,000 TBC TBC	100,000 TBC TBC	100,000 TBC TBC	75,000 TBC TBC
R705	Council commits itself to consistent advocacy for the construction of housing at "social", not "affordable", rent levels and will actively seek a partner, or partners, with whom to construct such housing, using funds from the £10m development loans and/or £25m capital portfolio funds. Each proposal to be considered on a case by case basis subject to overall financial viability.	C R S	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC	TBC TBC TBC
	<b>TOTALS</b>	C R S	1,376,000 2,360 CR 1.40	708,000 74,100 CR -	213,000 228,990 CR -	335,000 167,040 CR -

**KEY - Changes in Resources**

- C Capital
- R Revenue
- S Staffing - Stated in FTEs

<b>CABINET PROPOSALS FEBRUARY 2018</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Net Expenditure on Services (per Appendix 1)	<b>12,286,580</b>	<b>11,844,680</b>	<b>11,754,520</b>	<b>11,567,620</b>
Total Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Less Cabinet Proposals		20,140	(118,020)	(272,910)
Net Expenditure	12,286,580	11,864,820	11,636,500	11,294,710
Contribution (from)/to Reserves	(89,790)	(455,830)	(757,810)	(787,510)
	<b>12,196,790</b>	<b>11,408,990</b>	<b>10,878,690</b>	<b>10,507,200</b>
<b>Net Budget Requirement</b>				
<u>Less</u>				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,731,510	2,818,810	2,818,810
Business Rates Growth	220,000	250,000	300,000	225,000
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,004,100	7,203,960	7,408,980
<b>COUNCIL TAX LEVY increase by 1.94% from 2018-19 onwards</b>	<b>205.36</b>	<b>209.34</b>	<b>213.40</b>	<b>217.54</b>
<b>COUNCIL TAX BASE</b>	<b>33,034</b>	<b>33,458</b>	<b>33,758</b>	<b>34,058</b>
<b>Reserves Statement</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Reserves as at 1st April	3,914	4,064	3,608	2,850
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(456)	(758)	(788)
Reserves as at 31st March	4,064	3,608	2,850	2,062
<b>INDEPENDENT AND LIBERAL DEMOCRAT PROPOSALS JANUARY 2018</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Net Expenditure on Services (per Appendix 1)	<b>12,286,580</b>	<b>11,844,680</b>	<b>11,754,520</b>	<b>11,567,620</b>
Total Net Expenditure on Services (per Appendix 1)	12,286,580	11,844,680	11,754,520	11,567,620
Less Independent and Liberal Democrat Proposals	0	100,010	(37,660)	(191,950)
Net Expenditure	<b>12,286,580</b>	<b>11,944,690</b>	<b>11,716,860</b>	<b>11,375,670</b>
Contribution (from)/to Reserves	(89,790)	(535,700)	(838,170)	(868,470)
	<b>12,196,790</b>	<b>11,408,990</b>	<b>10,878,690</b>	<b>10,507,200</b>
<b>Net Budget Requirement</b>				
<u>Less</u>				
Revenue Support Grant	510,220	100,680	(356,790)	(356,790)
Business Rates	2,653,230	2,731,510	2,818,810	2,818,810
Business Rates Growth	220,000	250,000	300,000	225,000
New Homes Bonus	1,896,400	1,272,700	862,710	411,200
Transition Grant	43,080	0	0	0
Collection Fund Surplus	90,000	50,000	50,000	0
Council Tax Income	6,783,860	7,004,100	7,203,960	7,408,980
WFDC Council Tax @ 1.94% increase 2018/19 onwards	<b>205.36</b>	<b>209.34</b>	<b>213.40</b>	<b>217.54</b>
<b>COUNCIL TAX BASE</b>	<b>33,034</b>	<b>33,458</b>	<b>33,758</b>	<b>34,058</b>
<b>Reserves Statement - INDEPENDENT AND LIBERAL DEMOCRAT Proposals</b>	<b>Revised 2017/18 £</b>	<b>2018/19 £</b>	<b>2019/20 £</b>	<b>2020/21 £</b>
Reserves as at 1st April	3,914	4,064	3,529	2,690
Release of Earmarked Reserves	240			
Contribution (from)/to Reserves	(90)	(536)	(838)	(868)
Reserves as at 31st March	4,064	3,529	2,690	1,822

**WYRE FOREST DISTRICT COUNCIL**

**INDEPENDENT AND LIBERAL DEMOCRAT PROPOSALS 2018/19 ONWARDS**

Cost Centre	ACTIVITY AND DESCRIPTION		KEY	2018/19	2019/20	2020/21	After
	OF INDEPENDENT AND LIBERAL DEMOCRAT PROPOSALS			£	£	£	2020/21
				£	£	£	£
<b>CLEAN, GREEN AND SAFE COMMUNITIES</b>							
R716	<b>Community Safety Partnership</b>						
	Funding to allow the staffing level for Community Safety to be maintained at current levels for 2018-19 whilst a review of all options is undertaken taking into account the decision of the PCC on future funding, net of saving from within Leisure team	C	-	-	-	-	-
		R	30,000	-	-	-	-
		S	1.40	-	-	-	-
R335	<b>Localism Fund</b>						
	To top up the single Localism Fund to £50k to continue the good work done so far with Parish and Town Councils and other local organisations.	C	-	-	-	-	-
		R	50,000	-	-	-	-
		S	-	-	-	-	-
R430	<b>ICT Strategy</b>						
	To provide capital funding to enable delivery of the ICT Strategy for a further 5 years. Appendix 3 sets out more detail.	C	776,000	608,000	113,000	260,000	
		R	7,140	131,980	227,090	289,040	
		S	-	-	-	-	
R720	<b>Community Leadership Fund</b>						
	In light of acknowledged effectiveness of this fund to retain this funding stream of £1,000 per Member for 2018/19	C	-	-	-	-	
		R	33,000	-	-	-	
		S	-	-	-	-	
R726	<b>Wyre Forest Forward</b>						
	Further Target Savings from the Wyre Forest Forward Efficiency Programme	C	50,000 CR	175,000 CR	400,000 CR	400,000 CR	
		R					
		S					
	<b>Income Generation</b>						
	To introduce an additional income generation target (figures to be confirmed in light of consultant's recommendation).	C	50,000 CR	75,000 CR	100,000 CR	100,000 CR	
		R					
		S					
	<b>Commercial Activity Capital Funding Pot</b>						
	To introduce a capital funding pot to support Commercial Activity to be funded by prudential borrowing offset by additional income generated. Allocations from this generic pot to be made by the Commercial Activity Board in consultation with the S151 Officer based on the viability of each business case.	C	250,000	-	-	-	
		R	-	-	-	-	
		S	-	-	-	-	
R160	<b>Parks and Green Spaces</b>						
	Replacement of Spennells Valley Boardwalk funded from Capital contingency of Leisure Centre project no longer required. The revenue impact of this funding is already included within the approved budget. This will be a transfer of funding of £38,000 from the Leisure Centre Capital Scheme to fund the proposed pathway at Spennells.	C	38,000	-	-	-	
		C	38,000 CR				
		R	-	-	-	-	
		S	-	-	-	-	
<b>SUCCESSFUL LOCAL ECONOMY</b>							
R193	<b>Civil Enforcement</b>						
	To increase the staffing resource of the Civil Enforcement team by 1.5 FTE to increase the capacity for on-street parking enforcement. This additional resource could generate circa £12k extra fine income per year but the gross extra staff cost is shown for this proposal with income to be reviewed and increased if proven after 6 months. This proposal will ensure approvals are in place if the impending Overview and Scrutiny review of Civil Enforcement recommends more resource.	C	-	-	-	-	
		R	36,870	37,360	37,960	38,250	
		S	1.5	1.5	1.5	1.5	
R081	<b>Wyre Forest Leisure Centre</b>						
	To introduce free leisure passes for local "looked after children" within Worcestershire fostered within the Wyre Forest area and also for care leavers. 100% concessions for families that include a "looked after child". Currently 50% concessions are available so this would increase to 100%. This Council would pay our leisure provider PFP for this increased concession for circa 100 families within this district. The cost is a best estimate and would be confirmed annually in arrears by PFP based on actual take-up of the concession.	C	-	-	-	-	
		R	43,000	43,000	43,000	43,000	
		S	-	-	-	-	
R685	<b>Homelessness, Housing Advice and Access to Housing</b>						
	To undertake a review to ensure the Housing team has sufficient capacity to make appropriate use of legislative powers including Empty Dwelling Management Orders (DMOs), compulsory purchase powers under s17 of the Housing Act 1985 and s226(1)(a) of the Town & Country Planning Act 1990 to bring the minimum of 1 empty property back into use each month (Cabinet 20th September 2017 refers).	C					
		R	TBC	TBC	TBC	TBC	
		S	TBC	TBC	TBC	TBC	
R705	<b>Capital Portfolio Fund</b>						
	To prioritise use of funding from the £25m Capital Portfolio Fund to facilitate bringing into use undeveloped sites allocated for housing development. This should include consideration of working in partnership with RSLs and also the potential for working with/funding from the two Local Enterprise partnerships (LEPs) this Council works with. Alternative Service Delivery Vehicles should also be considered as appropriate. Each proposal to be considered in terms of the specific business case with the objective of delivering the highest proportion of affordable, social and/or shared ownership housing together with market rental properties as possible within the funding envelope subject to overall scheme viability.	C	TBC	TBC	TBC	TBC	
		R	TBC	TBC	TBC	TBC	
		S	TBC	TBC	TBC	TBC	
	<b>TOTALS</b>	C	1,026,000	608,000	113,000	260,000	
		R	100,010	37,660 CR	191,950 CR	129,710 CR	
		S	2.90	1.50	1.50	1.50	

**KEY - Changes in Resources**

- C Capital
- R Revenue
- S Staffing - Stated in FTEs